

|                                 |  |                      |                      |               |                      |                |                 |                      |
|---------------------------------|--|----------------------|----------------------|---------------|----------------------|----------------|-----------------|----------------------|
| <b>BUDGET 2011</b>              |  |                      |                      |               |                      |                |                 |                      |
| <b>BUDGET 2011</b>              |  |                      |                      |               |                      |                |                 |                      |
|                                 |  | <b>2010 Budget</b>   | <b>2010 Actual</b>   |               | <b>2011 Budget</b>   | <b>Revenue</b> | <b>Expenses</b> |                      |
| <b>TAXES - REVENUE</b>          |  |                      |                      |               |                      |                |                 |                      |
| Residential/Recreational        |  | 4,036,291.80         | 4,038,689.89         |               | 4,169,884.68         |                |                 |                      |
| Commercial /Industrial (Linear) |  | 8,933,885.17         | 8,951,635.31         |               | 8,850,787.22         |                |                 |                      |
| M & E                           |  | 2,558,343.35         | 2,516,241.28         |               | 2,595,367.61         |                |                 |                      |
| Farmland                        |  | 1,079,671.26         | 1,079,831.02         |               | \$1,114,841.18       |                |                 |                      |
| Seniors Self Contained.         |  | 3,403.53             | 3,403.68             |               | 3,437.67             |                |                 |                      |
|                                 |  |                      | (1,347.25)           |               |                      |                |                 |                      |
|                                 |  |                      |                      |               |                      |                |                 |                      |
|                                 |  |                      |                      |               |                      |                |                 |                      |
| Grant in Lieu (Fed. Gov.'t)     |  | 1,701.24             | 1,701.07             |               | 1,722.50             |                |                 |                      |
| Grant in Lieu (Prov. Gov.'t)    |  | 3,110.48             | 3,110.10             |               | 3,110.25             |                |                 |                      |
| Grazing Reserve                 |  | 29,500.75            | 29,500.85            |               | 30,466.06            |                |                 |                      |
|                                 |  |                      |                      | 16,622,765.95 |                      | 16,769,617.17  |                 |                      |
| Penalties                       |  |                      |                      |               |                      |                |                 |                      |
| Penalties                       |  | 90,000.00            | 114,305.67           |               | 90,000.00            |                |                 |                      |
| Costs                           |  | 1,620.00             | 2,040.00             |               | 1,500.00             |                |                 |                      |
| Surplus from tax sales          |  |                      | 0.00                 |               |                      |                |                 |                      |
| Adjustments-Taxes               |  |                      | 0.00                 |               |                      |                |                 |                      |
|                                 |  |                      |                      | 116,345.67    |                      | 91,500.00      |                 |                      |
| Return on Investments           |  |                      |                      |               |                      |                |                 |                      |
| Interest on Investment          |  | 15,000.00            | 21,560.39            |               | 15,000.00            |                |                 |                      |
| Dividends                       |  | 34,500.00            | 7,000.97             |               | 13,000.00            |                |                 |                      |
| Recovery of Bad Debt            |  |                      | 0.00                 |               |                      |                |                 |                      |
|                                 |  |                      |                      | 28,561.36     |                      | 28,000.00      |                 |                      |
| Unconditional transfer fees     |  |                      |                      |               |                      |                |                 |                      |
| Fines                           |  | 3,000.00             | 2,502.00             | 2,502.00      | 1,500.00             |                |                 |                      |
|                                 |  |                      |                      |               |                      | 1,500.00       |                 |                      |
| <b>TOTAL</b>                    |  | <b>16,790,027.57</b> | <b>16,770,174.98</b> |               | <b>16,890,617.17</b> |                |                 | <b>16,890,617.17</b> |
| <b>EXPENDITURES</b>             |  |                      |                      |               |                      |                |                 |                      |
| School Requisition              |  | 3,092,698.00         | 3,092,697.55         |               | \$3,160,475.00       |                | 3,551,794.82    | 3,551,794.82         |
| Seniors Foundation              |  | 549,365.00           | 549,364.93           |               | 391,319.82           |                |                 |                      |
|                                 |  |                      |                      |               |                      |                |                 |                      |
|                                 |  |                      |                      |               |                      |                |                 |                      |
|                                 |  |                      |                      |               |                      |                |                 |                      |

| BUDGET 2011                          |                             |             |             |            | Revenue     | Expenses   |
|--------------------------------------|-----------------------------|-------------|-------------|------------|-------------|------------|
|                                      |                             | 2010 Budget | 2010 Actual |            | 2011 Budget |            |
| <b>LEGISLATIVE EXPENDITURES</b>      |                             |             |             |            |             |            |
| <b>Councillor's Benefit Plans</b>    |                             |             |             |            |             |            |
|                                      | Councillor's Dental Plan    | 7,315.00    | 7,053.30    |            | 7,459.00    |            |
|                                      | Councillor's C.P.P.         | 10,337.00   | 8,603.37    |            | 8,820.00    |            |
|                                      | Councillor's W.C.B.         | 3,188.00    | 3,019.48    |            | 4,573.00    |            |
|                                      | Councillor's Blue Cross     | 5,872.00    | 6,565.44    |            | 6,640.00    |            |
|                                      | Councillor's AHC            | 0.00        | 0.00        |            | 0.00        |            |
|                                      | Councillor's Life Insurance | 1,845.00    | 1,744.26    |            | 1,757.00    |            |
|                                      |                             |             |             | 26,985.85  |             | 29,249.00  |
| <b>Councillor's regular meetings</b> |                             |             |             |            |             |            |
|                                      | Reeve at Large              | 21,000.00   | 15,180.00   |            | 25,000.00   |            |
|                                      | Div. 1                      | 19,000.00   | 13,574.00   |            | 19,000.00   |            |
|                                      | Div. 6                      | 16,000.00   | 12,210.00   |            | 21,000.00   |            |
|                                      | Div. 5                      | 25,000.00   | 22,770.00   |            | 16,000.00   |            |
|                                      | Div. 4                      | 16,000.00   | 13,050.00   |            | 16,000.00   |            |
|                                      | Div. 3                      | 19,000.00   | 18,329.00   |            | 19,000.00   |            |
|                                      | Div. 2                      | 23,000.00   | 17,027.00   |            | 23,000.00   |            |
|                                      |                             |             |             | 112,140.00 |             | 139,000.00 |
| <b>Councillor's supervision</b>      |                             |             |             |            |             |            |
|                                      | Reeve at Large              | 23,000.00   | 23,019.36   |            | 31,200.00   |            |
|                                      | Div. 1                      | 28,000.00   | 26,941.94   |            | 24,000.00   |            |
|                                      | Div. 6                      | 23,000.00   | 22,529.04   |            | 24,000.00   |            |
|                                      | Div. 5                      | 31,000.00   | 30,876.39   |            | 24,000.00   |            |
|                                      | Div. 4                      | 23,000.00   | 22,529.04   |            | 24,000.00   |            |
|                                      | Div. 3                      | 23,000.00   | 21,556.46   |            | 28,800.00   |            |
|                                      | Div. 2                      | 23,000.00   | 23,019.36   | 170,471.59 | 24,000.00   | 180,000.00 |
| <b>Delegates to conventions</b>      |                             |             |             |            |             |            |
|                                      | Reeve at Large              | 6,500.00    | 4,485.00    |            | 10,000.00   |            |
|                                      | Div. 1                      | 3,500.00    | 2,065.00    |            | 4,000.00    |            |
|                                      | Div. 6                      | 4,800.00    | 4,725.00    |            | 6,500.00    |            |
|                                      | Div. 5                      | 8,000.00    | 5,550.00    |            | 4,800.00    |            |
|                                      | Div. 4                      | 6,500.00    | 6,400.00    |            | 6,500.00    |            |
|                                      | Div. 3                      | 8,000.00    | 7,120.00    |            | 8,000.00    |            |
|                                      | Div. 2                      | 6,000.00    | 4,930.00    |            | 10,000.00   |            |
|                                      |                             |             |             | 35,275.00  |             | 49,800.00  |
| <b>Councillor's subsistence</b>      |                             |             |             |            |             |            |
|                                      | Div. 1                      | 3,000.00    | 2,389.68    |            | 7,230.00    |            |
|                                      | Reeve at Large              | 5,000.00    | 3,681.24    |            | 5,490.00    |            |
|                                      | Div. 6                      | 4,800.00    | 4,352.24    |            | 6,960.00    |            |
|                                      | Div. 5                      | 4,800.00    | 3,127.80    |            | 7,074.00    |            |
|                                      | Div. 4                      | 5,000.00    | 5,029.19    |            | 6,960.00    |            |
|                                      | Div. 3                      | 5,000.00    | 5,272.24    |            | 6,690.00    |            |
|                                      | Div. 2                      | 4,500.00    | 3,727.24    |            | 7,230.00    |            |
|                                      |                             |             |             | 27,579.63  |             | 47,634.00  |

| BUDGET 2011                                 |                |             |             |           | Revenue     | Expenses |            |
|---------------------------------------------|----------------|-------------|-------------|-----------|-------------|----------|------------|
|                                             |                | 2010 Budget | 2010 Actual |           | 2011 Budget |          |            |
| Councillor's taxable mileage                |                |             |             |           |             |          |            |
|                                             | Reeve at Large | 660.00      | 665.00      |           | 570.00      |          |            |
|                                             | Div. 1         | 770.00      | 645.00      |           | 770.00      |          |            |
|                                             | Div. 6         | 660.00      | 532.50      |           | 670.00      |          |            |
|                                             | Div. 5         | 550.00      | 272.50      |           | 660.00      |          |            |
|                                             | Div. 4         | 330.00      | 210.00      |           | 250.00      |          |            |
|                                             | Div. 3         | 275.00      | 196.00      |           | 210.00      |          |            |
|                                             | Div. 2         | 715.00      | 425.00      |           | 350.00      |          |            |
|                                             |                |             |             | 2,946.00  |             |          | 3,480.00   |
| Councillor's non-tax mileage                |                |             |             |           |             |          |            |
|                                             | Reeve at Large | 4,400.00    | 3,404.00    |           | 6,000.00    |          |            |
|                                             | Div. 1         | 4,400.00    | 2,439.50    |           | 4,400.00    |          |            |
|                                             | Div. 6         | 3,850.00    | 3,565.00    |           | 4,400.00    |          |            |
|                                             | Div. 5         | 5,500.00    | 4,977.50    |           | 3,850.00    |          |            |
|                                             | Div. 4         | 3,300.00    | 2,832.50    |           | 3,300.00    |          |            |
|                                             | Div. 3         | 3,850.00    | 6,865.50    |           | 6,000.00    |          |            |
|                                             | Div. 2         | 3,850.00    | 3,425.50    |           | 4,500.00    |          |            |
|                                             |                |             |             | 27,509.50 |             |          | 32,450.00  |
| Councillor's Course/Convention Registration |                |             |             |           |             |          |            |
|                                             | Reeve at Large |             |             |           | 3,000.00    |          |            |
|                                             | Div. 1         |             |             |           | 2,000.00    |          |            |
|                                             | Div. 6         |             |             |           | 2,000.00    |          |            |
|                                             | Div. 5         |             |             |           | 2,000.00    |          |            |
|                                             | Div. 4         |             |             |           | 2,500.00    |          |            |
|                                             | Div. 3         |             |             |           | 2,000.00    |          |            |
|                                             | Div. 2         |             |             |           | 4,000.00    |          |            |
|                                             |                |             |             | 0.00      |             |          | 17,500.00  |
|                                             | total          | 450,067.00  | 402,907.57  |           | 499,113.00  |          | 469,864.00 |

| <b>BUDGET 2011</b>                     |  |                    |                    |            | <u>Revenue</u>     | <u>Expenses</u> |                   |
|----------------------------------------|--|--------------------|--------------------|------------|--------------------|-----------------|-------------------|
|                                        |  | <b>2010 Budget</b> | <b>2010 Actual</b> |            | <b>2011 Budget</b> |                 |                   |
| <b>ADMINISTRATIVE REVENUES</b>         |  |                    |                    |            |                    |                 |                   |
| Sale of Goods and Services             |  |                    |                    |            |                    |                 |                   |
| Sale of Maps                           |  | 3,500.00           | 3,128.88           |            | 3,000.00           |                 |                   |
| Sale of Tax Certificates               |  | 2,000.00           | 3,320.00           |            | 2,500.00           |                 |                   |
| Sale of Assessment Photos              |  | 9,000.00           | 9,944.00           |            | 9,000.00           |                 |                   |
| Sale of Office Supplies                |  | 0.00               | 557.15             |            | 0.00               |                 |                   |
| Sale of Fixed Assets                   |  |                    | 0.00               |            |                    |                 |                   |
|                                        |  |                    |                    | 16,950.03  | 14,500.00          |                 |                   |
| Licences and Permits                   |  |                    |                    |            |                    |                 |                   |
| Oilwell Drilling                       |  | 10,000.00          | 26,001.75          | 26,001.75  | 20,000.00          | 20,000.00       |                   |
| Other Miscellaneous                    |  |                    |                    |            |                    |                 |                   |
| Miscellaneous Revenue                  |  | 50,000.00          | 606,628.20         |            | 55,000.00          |                 |                   |
| Municipal Reserve in Lieu              |  | 0.00               | 0.00               |            | 0.00               |                 |                   |
| Cemetery proceeds                      |  | 0.00               | 0.00               |            | 0.00               |                 |                   |
| Muni-Corr Expense Recovery             |  | 61,052.00          | 61,400.74          |            | 63,000.00          |                 |                   |
|                                        |  |                    |                    | 668,028.94 | 118,000.00         |                 |                   |
| Rental Revenue                         |  |                    |                    |            |                    |                 |                   |
| Land Rental                            |  | 750.00             | 740.00             |            | 750.00             |                 |                   |
| Building Rental                        |  | 5,000.00           | 5,901.35           |            | 5,000.00           |                 |                   |
| Land Leases                            |  | 12,000.00          | 13,082.57          |            | 12,000.00          |                 |                   |
|                                        |  |                    |                    | 19,723.92  | 17,750.00          |                 |                   |
| Trf from St.Paul Senior Fnd            |  |                    |                    |            |                    |                 |                   |
| Trf from St.Paul Senior Fnd            |  | 134,282.00         | 133,081.42         |            | 128,175.00         |                 |                   |
| Trf from Maillag and District Ag. Soci |  | 0.00               | 0.00               |            | 0.00               |                 |                   |
|                                        |  |                    |                    | 133,081.42 | 128,175.00         |                 |                   |
| Unconditional Grant Gen. Admin         |  |                    |                    |            |                    |                 |                   |
| Other Municipal Grants                 |  | 43,144.00          | 52,328.00          |            | 52,328.00          |                 |                   |
| MSI Grant                              |  |                    | 0.00               |            |                    |                 |                   |
| Federal Grants                         |  |                    | 0.00               |            |                    |                 |                   |
|                                        |  |                    |                    | 52,328.00  | 52,328.00          |                 |                   |
| Other transfers                        |  |                    |                    |            |                    |                 |                   |
| contrib from capital                   |  |                    |                    |            |                    |                 |                   |
| <b>Total Admin Revenues</b>            |  | <b>330,728.00</b>  | <b>916,114.06</b>  |            | <b>350,753.00</b>  |                 | <b>350,753.00</b> |

| BUDGET 2011                        |                                      |             |             |            | Revenue     | Expenses   |
|------------------------------------|--------------------------------------|-------------|-------------|------------|-------------|------------|
|                                    |                                      | 2010 Budget | 2010 Actual |            | 2011 Budget |            |
| <b>ADMINISTRATIVE EXPENDITURES</b> |                                      |             |             |            |             |            |
| Administrative Salaries            |                                      |             |             |            |             |            |
|                                    | Administrator and Staff              | 646,577.00  | 665,558.10  |            | 701,192.00  |            |
|                                    | Assessor                             | 168,700.00  | 163,981.95  |            | 178,234.00  |            |
|                                    | STEP                                 | 11,000.00   | 9,250.42    |            | 11,000.00   |            |
|                                    | Caretaker                            | 33,963.00   | 34,354.52   |            | 31,200.00   |            |
| Administrative Employee Benefits   |                                      |             |             | 873,144.99 |             | 921,626.00 |
|                                    | L.A.P.                               | 84,175.70   | 92,073.01   |            | 96,980.00   |            |
|                                    | Dental                               | 13,147.05   | 14,504.88   |            | 15,339.00   |            |
|                                    | C.P.P.                               | 26,007.20   | 27,891.21   |            | 28,594.00   |            |
|                                    | U.I.C.                               | 13,073.90   | 13,944.65   |            | 14,681.00   |            |
|                                    | W.C.B.                               | 7,089.85    | 7,839.43    |            | 11,874.00   |            |
|                                    | Blue Cross                           | 11,400.95   | 12,963.08   |            | 12,963.00   |            |
|                                    | A.H.C.                               | 0.00        | (88.00)     |            | 0.00        |            |
|                                    | Life Insurance                       | 4,511.55    | 4,979.00    |            | 5,018.00    |            |
|                                    | L.T.D.                               | 11,818.95   | 12,622.20   | 186,729.46 | 12,718.00   | 198,167.00 |
| General Government Services        |                                      |             |             |            |             |            |
|                                    | Mileage & Substance                  | 18,500.00   | 17,940.32   |            | 18,500.00   |            |
|                                    | Assessor Mileage                     | 2,518.00    | 2,747.95    |            | 2,800.00    |            |
|                                    | Safety / Utility Officer Mileage     | 3,849.00    | 6,792.25    |            | 7,000.00    |            |
|                                    | Postage & Freight                    | 18,000.00   | 19,063.84   |            | 19,000.00   |            |
|                                    | Telephone                            | 24,000.00   | 25,577.63   |            | 25,500.00   |            |
|                                    | Radio Communications                 | 10,000.00   | 8,548.34    |            | 10,000.00   |            |
|                                    | Safety code officers mileage & subst | 0.00        | 0.00        |            | 0.00        |            |
|                                    | Safety code officers inspection fees | 0.00        | 0.00        |            | 0.00        |            |
|                                    | Advertising                          | 40,000.00   | 46,811.36   |            | 40,000.00   |            |
|                                    | Insurance                            | 135,000.00  | 121,863.74  |            | 125,000.00  |            |
|                                    | Insurance - Community Association    | 0.00        | 4.18        |            | 0.00        |            |
|                                    | Census Expense                       |             | 0.00        |            |             |            |
|                                    | Audit fees                           | 24,000.00   | 37,508.00   |            | 25,000.00   |            |
|                                    | Legal fees                           | 60,000.00   | 32,830.79   |            | 60,000.00   |            |
|                                    | Election expense                     | 25,000.00   | 22,618.35   |            | 0.00        |            |
|                                    | Muni-Corr expense                    | 0.00        | 194.80      |            | 0.00        |            |
|                                    | Consulting Fees                      |             | 286,398.13  |            |             |            |
|                                    | Repair and Maintenance Office Build  | 15,000.00   | 20,643.21   |            | 10,000.00   |            |
|                                    | Repair and Maintenance Office Equip  | 2,500.00    | 274.27      |            | 1,000.00    |            |
|                                    | Taxes Office                         |             | 0.00        |            |             |            |
|                                    | Grants                               | 113,844.00  | 112,863.00  |            | 113,844.00  |            |
|                                    | Grants to other gov'ts               |             | 0.00        |            |             |            |
|                                    | GIS                                  | 183,500.00  | 203,127.00  |            | 183,500.00  |            |
|                                    | Land Titles Office fees              | 5,200.00    | 4,039.52    | 969,846.68 | 4,000.00    | 645,144.00 |
| Memberships, Registrations, Fees   |                                      |             |             |            |             |            |
|                                    | Administration registration          | 40,000.00   | 52,246.41   |            | 22,500.00   |            |
|                                    | Assessor registration                | 1,500.00    | 1,775.00    |            | 1,700.00    |            |
|                                    | Safety/Utility registration          |             | 1,830.48    |            | 2,000.00    |            |
|                                    | Safety codes officer registration    |             | 0.00        | 55,851.89  |             | 26,200.00  |

| BUDGET 2011                 |                                      |                     |                     | Revenue    |                     | Expenses |                     |
|-----------------------------|--------------------------------------|---------------------|---------------------|------------|---------------------|----------|---------------------|
|                             |                                      | 2010 Budget         | 2010 Actual         |            | 2011 Budget         |          |                     |
| General Government - Goods  |                                      |                     |                     |            |                     |          |                     |
|                             | Office Expense                       | 150,000.00          | 87,593.82           |            | 150,000.00          |          |                     |
|                             | Safety Codes                         | 0.00                | 0.00                |            | 0.00                |          |                     |
|                             | Information Systems Expense          | 150,000.00          | 144,248.49          |            | 150,000.00          |          |                     |
|                             | General Assessment Expense           | 85,000.00           | 115,180.65          |            | 115,000.00          |          |                     |
|                             | Office Supplies                      | 20,000.00           | 27,738.99           |            | 25,000.00           |          |                     |
|                             | Office Supplies - Assessment         | 8,000.00            | 8,850.00            |            | 8,000.00            |          |                     |
|                             | Office Utilities                     | 20,000.00           | 16,198.12           |            | 17,500.00           |          |                     |
|                             | Safety Codes                         |                     | 1,276.26            |            |                     |          | 465,500.00          |
|                             |                                      |                     |                     | 401,086.33 |                     |          |                     |
| Fixed Assets                |                                      |                     |                     |            |                     |          |                     |
|                             | Capital Expense - buildings          | 0.00                | 0.00                |            | 0.00                |          |                     |
|                             | Capital Expense - land               | 0.00                | 0.00                |            | 0.00                |          |                     |
|                             | Capital Expense - office             | 0.00                | 0.00                |            | 0.00                |          |                     |
|                             | Capital Expense - vehicles           | 0.00                | 0.00                |            | 0.00                |          |                     |
|                             | Capital Expense - Equipment          | 0.00                | 0.00                | 0.00       | 0.00                |          | 0.00                |
| Transfer to Local Boards    |                                      |                     |                     |            |                     |          |                     |
|                             | Princ. Deb. Pymnt for MD Foundation  | 0.00                | 0.00                |            | 0.00                |          |                     |
|                             | Interest. Deb. Pymnt for MD Foundat  | 134,282.00          | 133,081.42          |            | 128,175.00          |          |                     |
|                             | Princ. Deb. Pymnt for Mailag Ag. So  | 0.00                | 0.00                | 133,081.42 | 0.00                |          | 128,175.00          |
|                             |                                      |                     |                     |            |                     |          |                     |
|                             | Amortization                         |                     | 30,072.72           |            | 23,222.76           |          | 23,222.76           |
|                             | Contribution to reserves (operating) |                     |                     |            |                     |          |                     |
| Bank Charges & S/T interest |                                      |                     |                     |            |                     |          |                     |
|                             | Bank Charges                         | 9,500.00            | 9,058.17            |            | 9,500.00            |          |                     |
|                             | Short Term Borrowing Interest        | 50,000.00           | 25,690.76           | 34,748.93  | 50,000.00           |          | 59,500.00           |
| Other Transactions          |                                      |                     |                     |            |                     |          |                     |
|                             | Cancellations of taxes               | 5,000.00            | 1,875.04            |            | 3,500.00            |          |                     |
|                             | Municipal Airport Tax Refund         | 2,500.00            | 0.00                |            | 0.00                |          |                     |
|                             | Tax Allowance                        | 0.00                | 17,602.29           |            | 0.00                |          |                     |
|                             | General A/R Allowance                | 0.00                | 0.00                |            | 0.00                |          |                     |
|                             | Municipal Sustainability Initiative  |                     | 0.00                | 19,477.33  |                     |          | 3,500.00            |
|                             | <b>Total Admin Expenses</b>          | <b>2,388,158.15</b> | <b>2,704,039.75</b> |            | <b>2,471,034.76</b> |          | <b>2,471,034.76</b> |

| BUDGET 2011                             |             |             |            | Revenue     |            | Expenses   |  |
|-----------------------------------------|-------------|-------------|------------|-------------|------------|------------|--|
|                                         | 2010 Budget | 2010 Actual |            | 2011 Budget |            |            |  |
| FIRE PROTECTION REVENUES                |             |             |            |             |            |            |  |
| Sale of Goods and Serv. Fire Protection | 35,000.00   | 58,420.99   |            | 35,000.00   | 167,771.00 | 167,771.00 |  |
| Transfer from Reserve                   | 40,000.00   |             |            | 1,771.00    |            |            |  |
| Transfer from Deferred Revenue          | 0.00        | 0.00        |            | 75,000.00   |            |            |  |
| Provincial Grant - JEPP                 | 15,000.00   | 17,660.00   |            | 0.00        |            |            |  |
| MSI Grant                               | 75,000.00   | 110,000.00  |            | 16,000.00   |            |            |  |
| Contribution from Capital Sources       |             | 5,000.00    | 191,080.99 | 40,000.00   |            |            |  |
| Total                                   | 165,000.00  | 191,080.99  |            | 167,771.00  |            |            |  |
| FIRE PROTECTION EXPENDITURES            |             |             |            |             |            |            |  |
| Rural fire protection plan              |             |             |            |             |            |            |  |
| Mallaig fire Protection                 | 50,000.00   | 58,319.39   |            | 50,000.00   | 365,000.00 |            |  |
| St. Paul Fire Protection                | 110,000.00  | 130,399.54  |            | 125,000.00  |            |            |  |
| Elk Point Fire Protection               | 120,000.00  | 95,501.67   |            | 110,000.00  |            |            |  |
| Ashmont Fire Protection                 | 50,000.00   | 39,800.31   |            | 50,000.00   |            |            |  |
| General Fire Protection                 | 30,000.00   | 17,972.52   | 341,993.43 | 30,000.00   |            |            |  |
| Contribution to Capital                 |             |             |            |             |            |            |  |
| Contribution to Capital                 |             | 0.00        |            | 91,000.00   | 191,280.56 | 556,280.56 |  |
| transfer to reserves                    | 0.00        |             | 88,583.00  | 0.00        |            |            |  |
| Amortization                            |             | 88,583.00   |            | 100,280.56  |            |            |  |
| Total expense                           | 360,000.00  | 430,576.43  |            | 556,280.56  |            |            |  |
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| BUDGET 2011                   |                                   |                  |                  |  | Revenue          | Expenses  |           |
|-------------------------------|-----------------------------------|------------------|------------------|--|------------------|-----------|-----------|
|                               |                                   | 2010 Budget      | 2010 Actual      |  | 2011 Budget      |           |           |
| <b>AMBULANCE REVENUES</b>     |                                   |                  |                  |  |                  |           |           |
| **                            | Ambulance collections             | 37,500.00        | 36,515.95        |  | 37,500.00        | 37,500.00 | 37,500.00 |
|                               | Ambulance Grants                  |                  |                  |  |                  |           |           |
|                               | <b>TOTAL</b>                      | <b>37,500.00</b> | <b>36,515.95</b> |  | <b>37,500.00</b> |           |           |
| <b>AMBULANCE EXPENDITURES</b> |                                   |                  |                  |  |                  |           |           |
|                               | Ambulance goods                   |                  |                  |  |                  |           |           |
|                               | Ambulance                         | 37,500.00        | 33,024.38        |  | 37,500.00        | 37,500.00 |           |
|                               | Grants (requisitions) - ambulance |                  |                  |  |                  |           |           |
|                               | St. Paul Ambulance                |                  | 3,880.28         |  |                  |           |           |
|                               | Elk Point Ambulance               | 0.00             | 0.00             |  | 0.00             | 0.00      |           |
|                               | St. Paul Dr. Recruitment          |                  | 5,733.00         |  | 10,000.00        | 10,000.00 |           |
|                               | <b>TOTAL</b>                      | <b>37,500.00</b> | <b>42,637.66</b> |  | <b>47,500.00</b> |           | 47,500.00 |

| <b>BUDGET 2011</b>             |                                   |                     |                     |              |                     | <u>Revenue</u> | <u>Expenses</u>     |
|--------------------------------|-----------------------------------|---------------------|---------------------|--------------|---------------------|----------------|---------------------|
|                                |                                   | <b>2010 Budget</b>  | <b>2010 Actual</b>  |              | <b>2011 Budget</b>  |                |                     |
| <b>TRANSPORTATION REVENUES</b> |                                   |                     |                     |              |                     |                |                     |
| Sale of Goods                  |                                   |                     |                     |              |                     |                |                     |
|                                | Sale of Gravel                    | 225,000.00          | 392,816.61          |              | 400,000.00          |                |                     |
|                                | Sale of Grader Blades             | 1,500.00            | 630.55              |              | 1,000.00            |                |                     |
|                                | Sale of Culverts                  | 45,000.00           | 24,493.42           |              | 20,000.00           |                |                     |
|                                | Sale of Misc. Goods               | 5,000.00            | 8,613.66            |              | 5,000.00            |                |                     |
|                                | Custom Work - P.W.                | 1,400,000.00        | 1,269,146.20        |              | 100,000.00          |                |                     |
|                                | Cemetery Revenue                  | 5,000.00            | 190.48              |              | 0.00                |                |                     |
|                                | Gravel Haul Revenue               |                     | 623,822.00          |              | 500,000.00          |                |                     |
|                                | Permit fees (Road Data)           |                     |                     |              | 25,000.00           |                |                     |
|                                | Sale of Fixed Assets P/W's        | 300,000.00          | (282,857.02)        |              | 826,000.00          |                |                     |
|                                | Less Net Book Value of Disposals  |                     |                     |              | (938,584.36)        |                |                     |
|                                | Transfer from Reserve             |                     | 0.00                | 2,036,855.90 |                     | 938,415.64     |                     |
| Rental Revenues Public Works   |                                   |                     |                     |              |                     |                |                     |
|                                | Snowplowing Flags                 | 5,000.00            | 2,783.76            |              | 3,000.00            |                |                     |
|                                | Rental of Equipment               | 30,000.00           | 23,028.81           |              | 20,000.00           |                |                     |
|                                | Crusher Revenue                   | 450,000.00          | 542,160.00          | 567,972.57   | 0.00                | 23,000.00      |                     |
| Conditional Grants - (Public)  |                                   |                     |                     |              |                     |                |                     |
|                                | Regular Road Grant                | 573,539.00          | 573,539.00          |              | 573,539.00          |                |                     |
|                                | Special Road Grant Local          | 2,437,080.00        | 2,344,795.00        |              | 37,080.00           |                |                     |
|                                | MSI Capital Grant                 | 988,675.00          | 1,535,718.00        |              | 1,789,698.00        |                |                     |
|                                | Public Transportation Grant       | 0.00                | 0.00                |              | 0.00                |                |                     |
|                                | AMIP                              | 0.00                | 0.00                |              | 0.00                |                |                     |
|                                | NDCC                              | 330,201.00          | 283,116.04          |              | 377,286.00          |                |                     |
|                                | Bridge                            | 200,000.00          | 324,359.09          | 5,061,527.13 | 350,000.00          | 3,127,603.00   |                     |
| Other tranfers - Public Works  |                                   |                     |                     |              |                     |                |                     |
|                                | Drawn from Operating Reser        | 35,000.00           | 0.00                |              | 14,000.00           |                |                     |
|                                | Contribution from Capital Reserve |                     | 0.00                |              |                     |                |                     |
|                                | Capital Loans                     |                     | 0.00                | 0.00         |                     | 14,000.00      |                     |
|                                | <b>TOTAL</b>                      | <b>7,030,995.00</b> | <b>7,666,355.60</b> |              | <b>4,103,018.64</b> |                | <b>4,103,018.64</b> |

| BUDGET 2011                   |                                     |              |              |              |              |         |              |
|-------------------------------|-------------------------------------|--------------|--------------|--------------|--------------|---------|--------------|
|                               |                                     | 2010 Budget  | 2010 Actual  |              | 2011 Budget  | Revenue | Expenses     |
| TRANSPORTATION EXPENDITURES   |                                     |              |              |              |              |         |              |
| Public Works Salaries         |                                     |              |              |              |              |         |              |
|                               | P.W. Labor - Salaried               | 432,200.00   | 427,102.63   | (132,530.10) | 490,793.00   |         |              |
|                               | Wage Adjustment (Capital)           | (500,000.00) | (559,632.73) |              | (721,000.00) |         |              |
|                               | <b>TOTAL</b>                        |              |              |              |              |         | (230,207.00) |
| Public Works Labour - Hourly  |                                     |              |              |              |              |         |              |
|                               | Regular - Hourly                    | 2,575,000.00 | 2,388,844.85 |              | 2,508,288.00 |         |              |
|                               | Overtime - Hourly                   | 100,000.00   | 66,143.65    |              | 100,000.00   |         |              |
|                               | Public Works - Step                 | 85,000.00    | 135,628.63   |              | 100,000.00   |         |              |
|                               | Other Salaries - Casual WA          | 10,000.00    | 0.00         | 2,590,617.13 | 0.00         |         | 2,708,288.00 |
|                               | <b>TOTAL</b>                        |              |              |              |              |         |              |
| Public Works Employee Benfit  |                                     |              |              |              |              |         |              |
|                               | Public Works - LAPP                 | 268,517.00   | 269,424.11   |              | 295,136.00   |         |              |
|                               | Public Works - Dental               | 34,484.00    | 34,583.10    |              | 36,572.00    |         |              |
|                               | Public Works - C.P.P.               | 111,608.00   | 108,161.61   |              | 110,888.00   |         |              |
|                               | Public Works - U.I.C.               | 58,654.00    | 57,309.32    |              | 60,335.00    |         |              |
|                               | Public Works - W.C.B.               | 27,572.00    | 27,944.42    |              | 42,327.00    |         |              |
|                               | Public Works - Blue Cross           | 31,425.00    | 33,202.82    |              | 33,585.00    |         |              |
|                               | Public Works - A.H.C.               | 0.00         | 0.00         |              | 0.00         |         |              |
|                               | Public Works - Life Insurance       | 13,481.00    | 13,517.97    |              | 14,168.00    |         |              |
|                               | Public Works - Long Term Disability | 33,693.00    | 35,181.11    | 579,324.46   | 36,866.00    |         | 629,877.00   |
|                               | <b>TOTAL</b>                        |              |              |              |              |         |              |
| General Public Works Services |                                     |              |              |              |              |         |              |
|                               | Mileage & Subsistence Pub.          | 7,000.00     | 6,651.87     |              | 7,000.00     |         |              |
|                               | Postage & Freight                   | 20,000.00    | 16,991.39    |              | 20,000.00    |         |              |
|                               | Telephone                           | 20,000.00    | 18,640.77    |              | 20,000.00    |         |              |
|                               | Advertising - Road Bans, etc        | 2,000.00     | 2,337.68     |              | 2,300.00     |         |              |
|                               | Engineering & Surveying Se          | 150,000.00   | 263,588.55   |              | 300,000.00   |         |              |
|                               | Engineering to Capital              | (140,000.00) | 0.00         |              | 0.00         |         |              |
|                               | Engineering & Surveying - Sp        | 300,000.00   | 499,588.72   |              | 25,000.00    |         |              |
|                               | Engineering to Capital - Special    | (300,000.00) | (474,531.22) |              | (295,000.00) |         |              |
|                               | Damage Claims                       | 15,000.00    | 26,416.52    |              | 30,000.00    |         |              |
|                               | Workshop & Repairs                  | 40,000.00    | 44,457.88    |              | 40,000.00    |         |              |
|                               | Gravel Inventory adj                | 400,000.00   | -            |              | (20,000.00)  |         |              |
|                               | Gravel to Capital                   | (75,000.00)  | (59,950.00)  |              | (142,500.00) |         |              |
|                               | Licenses, permits and leases        | 15,000.00    | 1,551.60     |              | 15,000.00    |         |              |
|                               | Moving Telephone lines              |              | 0.00         |              | (68,000.00)  |         |              |
|                               | Moving Power lines                  | 55,000.00    | 21,332.11    |              | 65,000.00    |         |              |
|                               | Moving Gas Lines                    | 5,000.00     | 0.00         |              | 5,000.00     |         |              |
|                               | MTNC of Rail Crossings              | 0.00         | 0.00         |              | 0.00         |         |              |
|                               | Gravel Hauling                      | 100,000.00   | 704,567.80   |              | 600,000.00   |         |              |
|                               | Gravel Hauling to Capital           | (80,000.00)  | 0.00         |              | (211,600.00) |         |              |
|                               | Utilities - Shops                   | 115,000.00   | 84,555.78    |              | 100,000.00   |         |              |
|                               | Association Fees - PW               |              | 0.00         |              |              |         |              |
|                               | Cemetery                            | 25,000.00    | 1,325.24     |              | 25,000.00    |         |              |
|                               | Gravel Pit Reclamation expense      |              | 0.00         |              |              |         |              |
|                               | Lease of Heavy Equipment            |              | 0.00         | 1,157,524.69 |              |         | 517,200.00   |
|                               | <b>TOTAL</b>                        |              |              |              |              |         |              |

| <b>BUDGET 2011</b>               |  |                    |                    |              | <b>Revenue</b>     | <b>Expenses</b> |  |
|----------------------------------|--|--------------------|--------------------|--------------|--------------------|-----------------|--|
|                                  |  | <b>2010 Budget</b> | <b>2010 Actual</b> |              | <b>2011 Budget</b> |                 |  |
| Insurance & Bond Premiums        |  |                    |                    |              |                    |                 |  |
| Insurance - Heavy Equipment      |  | 25,000.00          | 28,238.34          |              | 30,000.00          |                 |  |
| Insurance - Master Auto.         |  | 38,000.00          | 43,051.93          | 71,290.27    | 45,000.00          |                 |  |
| <b>TOTAL</b>                     |  |                    |                    |              |                    | 75,000.00       |  |
| Rent of Equipment - P.W.         |  |                    |                    |              |                    |                 |  |
| Rent of Equipment - Local        |  | 175,000.00         | 209,214.25         |              | 200,000.00         |                 |  |
| Rent of Equip-to Capital-Local   |  | -60,000.00         | (18,912.50)        |              |                    |                 |  |
| Rent of Equipment - Special      |  | 5,125,000.00       | 4,388,360.17       |              |                    |                 |  |
| Rent of Equip-to Capital-Special |  | -5,125,000.00      | (4,685,721.04)     | (107,059.12) |                    |                 |  |
| <b>TOTAL</b>                     |  |                    |                    |              |                    | 200,000.00      |  |
| Public Works - Goods             |  |                    |                    |              |                    |                 |  |
| Information Systems Expense      |  |                    | 10,302.11          |              | 10,000.00          |                 |  |
| Right of Ways                    |  | 50,000.00          | 77,511.06          |              | 70,000.00          |                 |  |
| Right of Ways-Capital            |  | (35,000.00)        | (2,000.00)         |              | 0.00               |                 |  |
| Gravel Royalty                   |  | 150,000.00         | 204,060.00         |              | 100,000.00         |                 |  |
| Gravel Material Expense          |  |                    | 525,114.00         |              |                    |                 |  |
| Safety Supplies                  |  | 30,000.00          | 33,974.22          |              | 50,000.00          |                 |  |
| Fuel & Oil                       |  | 1,235,000.00       | 999,593.98         |              | 1,500,000.00       |                 |  |
| Fuel & Oil-Capital               |  | (375,000.00)       | (397,682.97)       |              | (1,077,000.00)     |                 |  |
| Subdivision Oil                  |  | 300,000.00         | (20,734.95)        |              | 300,000.00         |                 |  |
| Oil & Ashpalt                    |  | 1,100,000.00       | 1,244,669.17       |              | 1,100,000.00       |                 |  |
| Grader Blades                    |  | 275,000.00         | 218,847.89         |              | 220,000.00         |                 |  |
| Culverts                         |  | 300,000.00         | 290,515.36         |              | 300,000.00         |                 |  |
| Culverts - Capital               |  | (250,000.00)       | (180,369.91)       |              | (259,500.00)       |                 |  |
| Signs                            |  | 20,000.00          | 20,316.65          |              | 20,000.00          |                 |  |
| Signs - Capital                  |  | (2,500.00)         | 0.00               |              | 0.00               |                 |  |
| Street Lighting - P.W.           |  | 70,000.00          | 82,215.50          |              | 70,000.00          |                 |  |
| Small tools                      |  | 30,000.00          | 22,633.25          |              | 30,000.00          |                 |  |
| Shop Supplies                    |  | 50,000.00          | 40,245.00          |              | 50,000.00          |                 |  |
| Public Works - Other             |  | 300,000.00         | 165,141.51         |              | 300,000.00         |                 |  |
| PW -Other-Capital                |  | (30,000.00)        | (6,464.34)         |              | (21,000.00)        |                 |  |
| Public Transportation Grant      |  | 10,000.00          | 3,000.00           |              | 4,000.00           |                 |  |
| Grants to other Gov'ts           |  | 25,000.00          | 28,000.00          | 3,358,887.53 | 20,000.00          |                 |  |
| <b>TOTAL</b>                     |  |                    |                    |              |                    | 2,786,500.00    |  |
| Tires                            |  |                    |                    |              |                    |                 |  |
| Stock - Tires                    |  | 150,000.00         | 192,522.63         | 192,522.63   | 150,000.00         |                 |  |
| <b>TOTAL</b>                     |  |                    |                    |              |                    | 150,000.00      |  |
| Machinery Repairs                |  |                    |                    |              |                    |                 |  |
| Stock - Machinery & Repair       |  | 450,000.00         | 383,785.30         |              | 400,000.00         |                 |  |
| Crusher 1990                     |  | 50,000.00          | 80,431.91          | 464,217.21   | 50,000.00          |                 |  |
| <b>TOTAL</b>                     |  |                    |                    |              |                    | 450,000.00      |  |
| Fencing                          |  |                    |                    |              |                    |                 |  |
| Div. 1 - Fence                   |  | 0.00               | 5,582.00           |              | 0.00               |                 |  |
| Div. 2 - Fence                   |  | 0.00               | 1,000.00           |              | 0.00               |                 |  |
| Div. 3 - Fence                   |  | 0.00               | 6,690.00           |              | 0.00               |                 |  |
| Div. 4 - Fence                   |  | 0.00               | 20,344.00          |              | 0.00               |                 |  |
| Div. 5 - Fence                   |  | 0.00               | 18,448.68          |              | 0.00               |                 |  |
| Div. 6 - Fence                   |  | 0.00               | 600.00             |              | 0.00               |                 |  |
| Div. 7 - Fence                   |  | 0.00               | 22,248.10          |              | 0.00               |                 |  |
| Fencing Capital                  |  | (70,000.00)        | (24,595.71)        |              | (197,200.00)       |                 |  |
| General - Fencing                |  | 125,000.00         | 66,681.89          | 116,998.96   | 200,000.00         |                 |  |
| <b>TOTAL</b>                     |  |                    |                    |              |                    | 2,800.00        |  |



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| <b>BUDGET 2011</b>                 |        |                    |                    |                   | <u>Revenue</u>     | <u>Expenses</u>   |  |
|------------------------------------|--------|--------------------|--------------------|-------------------|--------------------|-------------------|--|
|                                    |        | <b>2010 Budget</b> | <b>2010 Actual</b> |                   | <b>2011 Budget</b> |                   |  |
| <b>WATER SUPPLY - EXPENDITURES</b> |        |                    |                    |                   |                    |                   |  |
| Water Supply - Salary              |        |                    |                    |                   |                    |                   |  |
| Ashmont Water - Salary             |        | 11,794.00          | 16,725.66          |                   | 12,162.00          |                   |  |
| Mallaig Water Salary               |        | 7,548.00           | 9,699.12           |                   | 7,784.00           |                   |  |
| Lottie Lake Salary                 |        | 7,548.00           | 10,249.95          |                   | 7,784.00           |                   |  |
| <b>TOTAL</b>                       |        |                    |                    | <b>36,674.73</b>  |                    | <b>27,730.00</b>  |  |
| Water Supply Employee Benefits     |        |                    |                    |                   |                    |                   |  |
| Water - L.A.P.P.                   |        | 2,896.00           | 3,514.33           |                   | 3,849.00           |                   |  |
| Water - Dental                     |        | 544.00             | 514.16             |                   | 544.00             |                   |  |
| Water - C.P.P.                     |        | 1,003.00           | 924.70             |                   | 948.00             |                   |  |
| Water - U.I.C.                     |        | 486.00             | 447.20             |                   | 471.00             |                   |  |
| Water - W.C.B.                     |        | 260.00             | 330.18             |                   | 500.00             |                   |  |
| Water - Blue Cross                 |        | 474.00             | 459.58             |                   | 465.00             |                   |  |
| Water - A.H.C.                     |        | 0.00               | 0.00               |                   | 0.00               |                   |  |
| Water - Life Insurance             |        | 163.00             | 152.99             |                   | 160.00             |                   |  |
| Water - L.T.D.                     |        | 1,892.00           | 445.83             |                   | 1,869.00           |                   |  |
| <b>TOTAL</b>                       |        |                    |                    | <b>6,788.97</b>   |                    | <b>8,806.00</b>   |  |
| Water Supply Services              |        |                    |                    |                   |                    |                   |  |
| Ashmont Water - Mileage &          | 500.00 |                    | 0.00               |                   | 1,000.00           |                   |  |
| Mallaig Water - Mileage & Su       | 500.00 |                    | 0.00               |                   | 1,000.00           |                   |  |
| Lottie Lake Water - Mileage        | 500.00 |                    | 0.00               |                   | 1,000.00           |                   |  |
| Consulting Services                |        |                    |                    |                   | 99,923.00          |                   |  |
| <b>TOTAL</b>                       |        |                    |                    |                   |                    | <b>102,923.00</b> |  |
| Water Supply - Goods               |        |                    |                    |                   |                    |                   |  |
| Ashmont Water Expenses - Other     |        | 70,000.00          | 50,179.49          |                   | 70,000.00          |                   |  |
| Mallaig Water Expenses - Other     |        | 35,000.00          | 27,018.01          |                   | 35,000.00          |                   |  |
| Lottie Lake Water Expenses - Other |        | 35,000.00          | 19,743.47          |                   | 35,000.00          |                   |  |
| Riverview Water Expenses           |        | 7,500.00           | 6,000.00           |                   | 7,500.00           |                   |  |
| General Water Expense              |        | 5,000.00           | 40,568.14          |                   | 5,000.00           |                   |  |
| Ashmont Water supplies             |        | 3,000.00           | 2,469.34           |                   | 3,000.00           |                   |  |
| Bayview Water Expense              |        | 5,000.00           | 0.00               |                   | 5,000.00           |                   |  |
| Mallaig Water supplies             |        | 3,000.00           | 1,747.33           |                   | 3,000.00           |                   |  |
| Lottie Lake Water Supplies         |        | 3,000.00           | 1,747.33           |                   | 3,000.00           |                   |  |
| Ashmont Water - Vehicle Expenses   |        | 500.00             | 306.65             |                   | 500.00             |                   |  |
| Mallaig Water Vehicle Expenses     |        | 200.00             | 175.22             |                   | 300.00             |                   |  |
| Lottie Lake Water Vehicle Expenses |        | 200.00             | 175.22             |                   | 300.00             |                   |  |
| <b>TOTAL</b>                       |        |                    |                    | <b>150,130.20</b> |                    | <b>167,600.00</b> |  |
| Contribution to Capital            |        |                    |                    |                   |                    |                   |  |
| Contribution to Capital            |        |                    | 0.00               |                   |                    |                   |  |
| <b>TOTAL</b>                       |        |                    |                    |                   |                    | <b>0.00</b>       |  |
| Contribution to Operating Reserve  |        |                    |                    |                   |                    |                   |  |
| Contribution to Operating Reserve  | 0.00   |                    |                    |                   | 0.00               |                   |  |
| Amortization                       |        |                    | 62,758.87          | 62,758.87         | 62,758.85          |                   |  |
| <b>TOTAL</b>                       |        |                    |                    |                   |                    | <b>62,758.85</b>  |  |



| <b>BUDGET 2011</b>                |  |                    |                    | <u>Revenue</u>     | <u>Expenses</u>  |
|-----------------------------------|--|--------------------|--------------------|--------------------|------------------|
|                                   |  | <i>2010 Budget</i> | <i>2010 Actual</i> | <i>2011 Budget</i> |                  |
| <b>SEWAGE REVENUE</b>             |  |                    |                    |                    |                  |
| Sale of Goods & Services - Sewage |  |                    |                    |                    |                  |
| Ashmont Sewer Charges             |  | 11,000.00          | 10,791.90          | 11,000.00          |                  |
| Mallaig Sewer Charges             |  | 22,000.00          | 23,018.35          | 22,000.00          |                  |
| <b>TOTAL</b>                      |  |                    |                    |                    | <b>33,000.00</b> |
| Return of Investment - Sewer      |  |                    |                    |                    |                  |
| Sewer - Ashmont                   |  | 0.00               |                    | 0.00               |                  |
| Transfer from Deferred Revenue    |  | 0.00               | 0.00               | 0.00               | <b>0.00</b>      |
| <b>TOTAL: SEWAGE REVENUES</b>     |  | <b>33,000.00</b>   | <b>33,810.25</b>   | <b>33,000.00</b>   | <b>33,000.00</b> |

| <b>BUDGET 2011</b>                |                                  |                    |                    |                  |                    | <u>Revenue</u> | <u>Expenses</u>   |
|-----------------------------------|----------------------------------|--------------------|--------------------|------------------|--------------------|----------------|-------------------|
|                                   |                                  | <b>2010 Budget</b> | <b>2010 Actual</b> |                  | <b>2011 Budget</b> |                |                   |
| <b>SEWAGE EXPENDITURES</b>        |                                  |                    |                    |                  |                    |                |                   |
| Sewer - Salary                    |                                  |                    |                    |                  |                    |                |                   |
|                                   | Ashmont Sewer Salary             | 4,718.00           | 5,295.56           |                  | 4,865.00           |                |                   |
|                                   | Mallaig Sewer Salary             | 6,133.00           | 7,772.70           |                  | 6,324.00           |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    | <b>13,068.26</b> |                    |                | <b>11,189.00</b>  |
| Sewage Employee Benefits          |                                  |                    |                    |                  |                    |                |                   |
|                                   | Sewage - L.A.P.P.                | 1,146.00           | 1,301.75           |                  | 1,426.00           |                |                   |
|                                   | Sewage - Dental                  | 216.00             | 198.93             |                  | 210.00             |                |                   |
|                                   | Sewage - C.P.P.                  | 394.00             | 373.13             |                  | 382.00             |                |                   |
|                                   | Sewage - U.I.C.                  | 191.00             | 180.48             |                  | 190.00             |                |                   |
|                                   | Sewage - W.C.B.                  | 103.00             | 121.78             |                  | 185.00             |                |                   |
|                                   | Sewage - Blue Cross              | 188.00             | 177.60             |                  | 180.00             |                |                   |
|                                   | Sewage - A.H.C.                  | 0.00               | 0.00               |                  | 0.00               |                |                   |
|                                   | Sewage - Life Insurance          | 64.00              | 59.27              |                  | 62.00              |                |                   |
|                                   | Sewage - L.T.D.                  | 188.00             | 172.54             |                  | 181.00             |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    | <b>2,585.48</b>  |                    |                | <b>2,816.00</b>   |
| Sewages - Services                |                                  |                    |                    |                  |                    |                |                   |
|                                   | Ashmont Sewer - Mileage &        | 0.00               |                    |                  | 0.00               |                |                   |
|                                   | Mallaig Sewer - Mileage &        | 0.00               |                    |                  | 0.00               |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    |                  |                    |                | <b>0.00</b>       |
| Sewage Goods                      |                                  |                    |                    |                  |                    |                |                   |
|                                   | Ashmont Sewer Expense - other    | 12,000.00          | 6,347.82           |                  | 7,000.00           |                |                   |
|                                   | Mallaig Sewer Expense - Other    | 25,000.00          | 12,129.89          |                  | 15,000.00          |                |                   |
|                                   | Whitney Lake Sewer Expense       | 30,000.00          | 27,987.98          |                  | 30,000.00          |                |                   |
|                                   | Ashmont Sewer Supplies           | 2,500.00           | 796.25             |                  | 2,500.00           |                |                   |
|                                   | Mallaig Sewer Supplies           | 2,500.00           | 796.26             |                  | 2,500.00           |                |                   |
|                                   | Ashmont Sewer - Vehicle Expenses | 200.00             | 131.43             |                  | 200.00             |                |                   |
|                                   | Mallaig Sewer Vehicle Expenses   | 125.00             | 87.58              |                  | 125.00             |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    | <b>48,277.21</b> |                    |                | <b>57,325.00</b>  |
| Contribution to Capital           |                                  |                    |                    |                  |                    |                |                   |
|                                   | Contribution to Capital          |                    | 0.00               |                  |                    |                |                   |
|                                   | Amortization                     |                    | 32,889.67          | <b>32,889.67</b> | <b>32,889.65</b>   |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    |                  |                    |                | <b>32,889.65</b>  |
| Contribution to Operating Reserve |                                  | 0.00               |                    |                  | 0.00               |                |                   |
|                                   | Contribution to Operating        |                    |                    |                  |                    |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    |                  |                    |                | <b>0.00</b>       |
| Capital Loans - Sewer             |                                  |                    |                    |                  |                    |                |                   |
|                                   | Principal - Capital Loans        | 0.00               |                    |                  | 0.00               |                |                   |
|                                   | Interest - Capital Loans         | 0.00               |                    |                  | 0.00               |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    |                  |                    |                | <b>0.00</b>       |
| Debenture Debt - Sewer            |                                  |                    |                    |                  |                    |                |                   |
|                                   | Mallaig Sewer - Interest         | 0.00               |                    |                  | 0.00               |                |                   |
|                                   | Mallaig Sewer - Principal        | 0.00               |                    |                  | 0.00               |                |                   |
|                                   | <b>TOTAL</b>                     |                    |                    |                  |                    |                | <b>0.00</b>       |
|                                   |                                  | <b>85,666.00</b>   | <b>96,820.62</b>   |                  | <b>104,219.65</b>  |                |                   |
| <b>TOTAL SEWER EXPENDITURES</b>   |                                  |                    |                    |                  |                    |                | <b>104,219.65</b> |

| <b>BUDGET 2011</b>                   |                            |                    |                    | <u>Revenue</u>     | <u>Expenses</u>   |
|--------------------------------------|----------------------------|--------------------|--------------------|--------------------|-------------------|
|                                      |                            | <b>2010 Budget</b> | <b>2010 Actual</b> | <b>2011 Budget</b> |                   |
| <b>ENVIRONMENT HEALTH - REVENUES</b> |                            |                    |                    |                    |                   |
| Sale of Goods & Serv. - Landfill     |                            |                    |                    |                    |                   |
|                                      | Landfill Fees              | 6,000.00           | 23,262.67          | 20,000.00          |                   |
|                                      | Bin Rentals                | 40,000.00          | 88,007.15          | 80,000.00          |                   |
|                                      | Evergreen Expense Transfer | 300,000.00         | 350,018.46         | 350,000.00         |                   |
|                                      | Transfer from Reserve      | 30,680.00          | 0.00               | 0.00               |                   |
|                                      | Horseshoe Bay Proceeds     | 8,500.00           | 9,227.60           | 8,500.00           |                   |
| Cond Grant - Mod San Landfill        |                            |                    |                    |                    |                   |
| Total: Cond Grant - Mod San Landfill |                            |                    |                    |                    |                   |
|                                      | <b>TOTAL</b>               | <b>385,180.00</b>  | <b>470,515.88</b>  | <b>458,500.00</b>  | <b>458,500.00</b> |

| BUDGET 2011                          |                                         |              |              | Revenue    |              | Expenses |              |
|--------------------------------------|-----------------------------------------|--------------|--------------|------------|--------------|----------|--------------|
|                                      |                                         | 2010 Budget  | 2010 Actual  |            | 2011 Budget  |          |              |
|                                      |                                         |              |              |            |              |          |              |
|                                      |                                         |              |              |            |              |          |              |
|                                      |                                         |              |              |            |              |          |              |
| ENVIRONMENTAL HEALTH - EXPENDITURES  |                                         |              |              |            |              |          |              |
| Mod. San. Landfill Salaries          |                                         |              |              |            |              |          |              |
|                                      | Transfer Station Salaries               | 46,950.00    | 45,768.36    |            | 49,126.00    |          |              |
|                                      | Transfer Station Wages                  | 110,000.00   | 115,799.35   |            | 118,000.00   |          |              |
|                                      | Overtime Wages                          | 2,000.00     | 5,106.38     |            | 3,000.00     |          |              |
|                                      | Evergreen Wages                         | 244,604.00   | 233,379.81   |            | 245,000.00   |          |              |
|                                      | Waste Removal Wages                     | 81,225.00    | 139,858.98   |            | 147,000.00   |          |              |
|                                      | TOTAL                                   |              |              | 539,912.88 |              |          | 562,126.00   |
| Mod. San. Landfill Employee Benefits |                                         |              |              |            |              |          |              |
|                                      | Mod. San. Landfill - L.A.P.             | 30,923.00    | 39,122.62    |            | 42,445.00    |          |              |
|                                      | Mod. San. Landfill - Dental             | 4,501.00     | 7,396.10     |            | 7,821.00     |          |              |
|                                      | Mod. San. Landfill - C.P.P.             | 15,222.00    | 16,817.33    |            | 17,241.00    |          |              |
|                                      | Mod. San Landfill - U.I.C.              | 9,170.00     | 10,144.28    |            | 10,680.00    |          |              |
|                                      | Mod. San. Landfill - W.C.B.             | 4,219.00     | 4,921.59     |            | 7,455.00     |          |              |
|                                      | Mod. San. Landfill - Blue Cross         | 3,838.00     | 5,578.36     |            | 5,642.00     |          |              |
|                                      | Mod. San. Landfill - A.H.C.             | 0.00         | 0.00         |            | 0.00         |          |              |
|                                      | Mod. San. Landfill - Life               | 1,674.00     | 2,140.62     |            | 2,222.00     |          |              |
|                                      | Mod. San. Landfill - L.T.D.             | 4,757.00     | 5,965.06     |            | 6,191.00     |          |              |
|                                      | TOTAL                                   |              |              | 92,085.96  |              |          | 99,697.00    |
| General Environmental Health         |                                         |              |              |            |              |          |              |
|                                      | Transfer Station Expenses               | 150,000.00   | 45,588.97    |            | 75,000.00    |          |              |
|                                      | St. Paul Expenses                       | 60,000.00    | 46,557.72    |            | 50,000.00    |          |              |
|                                      | Elk Point Landfill Expense              | 30,000.00    | 22,500.00    |            | 30,000.00    |          |              |
|                                      | Transfer Station Sup. Vehicle Expense   | 20,000.00    | 16,971.43    |            | 20,000.00    |          |              |
|                                      | St. Paul Recycling Expenses             |              | 0.00         |            | 9,300.00     |          |              |
|                                      | Garbage contractors                     | 35,000.00    | 62,545.17    |            | 70,000.00    |          |              |
|                                      | Waste Truck Expense                     | 55,000.00    | 64,260.16    |            | 70,000.00    |          |              |
|                                      | Regional Site Tipping                   | 105,000.00   | 118,536.10   |            | 124,000.00   |          |              |
|                                      | Evergreen Reginal Lanfill               | 66,750.00    | 66,740.97    |            | 24,089.00    |          |              |
|                                      | TOTAL                                   |              |              | 443,700.52 |              |          | 472,389.00   |
| General Environmental Health G       |                                         |              |              |            |              |          |              |
|                                      | Mod. San. Landfill Sup Veh              | 1,000.00     | 0.00         |            | 1,000.00     |          |              |
|                                      | Mod. San. Landfill Supplies             | 2,000.00     |              | 0.00       | 2,000.00     |          |              |
|                                      | TOTAL                                   |              |              |            |              |          | 3,000.00     |
| General Environmental Health Costs   |                                         |              |              |            |              |          |              |
|                                      | Capital Expense - Land                  |              |              |            |              |          |              |
|                                      | Capital Expense - Vehicle               |              |              |            |              |          |              |
|                                      | Capital Expense - Equipment             |              |              |            |              |          |              |
|                                      | Capital Expense - Land Improvement      |              |              |            |              |          |              |
|                                      | Capital Expense - Work in Progress      |              |              |            |              |          |              |
|                                      | TOTAL                                   |              |              |            |              |          | 0.00         |
| Contribution to Capital              |                                         |              |              |            |              |          |              |
|                                      | Contribution to Capital                 |              |              | 62,975.92  | 3,900.00     |          |              |
|                                      | Amortization                            |              | 62,975.92    |            | 75,699.89    |          |              |
|                                      | TOTAL                                   | 1,083,833.00 | 1,138,675.28 |            | 1,216,811.89 |          | 79,599.89    |
|                                      | TOTAL: Environmental Health Expenditure |              |              |            |              |          | 1,216,811.89 |



| <b>BUDGET 2011</b>              |                               |                    |                    |                   | <u>Revenue</u>     | <u>Expenses</u>   |  |
|---------------------------------|-------------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|--|
|                                 |                               | <b>2010 Budget</b> | <b>2010 Actual</b> |                   | <b>2011 Budget</b> |                   |  |
| <b>FCSS - EXPENDITURES</b>      |                               |                    |                    |                   |                    |                   |  |
| FCSS - Administrative Salaries  |                               |                    |                    |                   |                    |                   |  |
|                                 | FCSS Co-ordinators Salary     | 113,200.00         | 107,973.15         |                   | 114,482.00         |                   |  |
|                                 | FCSS Co-ordinating Assistant  |                    |                    |                   |                    |                   |  |
|                                 | <b>TOTAL</b>                  |                    |                    | <b>107,973.15</b> |                    | <b>114,482.00</b> |  |
| FCSS - Programming Salaries     |                               |                    |                    |                   |                    |                   |  |
|                                 | Family School Consultants     | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                 | Parent Link Salaries          | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                 | FLW Salaries                  | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                 | LSHIP Salaries                | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                 | Youth Leadership Salaries     |                    | 0.00               |                   |                    |                   |  |
|                                 | <b>TOTAL</b>                  |                    |                    | <b>0.00</b>       |                    | <b>0.00</b>       |  |
| FCSS Employee Benefits - Admin. |                               |                    |                    |                   |                    |                   |  |
|                                 | FCSS / ADM - L.A.P.P.         | 10,415.00          | 10,888.66          |                   | 11,500.00          |                   |  |
|                                 | FCSS / ADM - Dental           | 1,819.00           | 2,297.52           |                   | 2,400.00           |                   |  |
|                                 | FCSS / ADM - C.P.P.           | 3,989.00           | 4,223.99           |                   | 4,400.00           |                   |  |
|                                 | FCSS / ADM - U.I.C.           | 2,015.00           | 2,092.57           |                   | 2,200.00           |                   |  |
|                                 | FCSS / ADM - W.C.B.           | 960.00             | 1,049.10           |                   | 1,500.00           |                   |  |
|                                 | FCSS / ADM - Blue Cross       | 1,785.00           | 2,050.92           |                   | 2,200.00           |                   |  |
|                                 | FCSS / ADM - A.H.C.           | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                 | FCSS / ADM - Life Insurance   | 507.00             | 615.82             |                   | 630.00             |                   |  |
|                                 | FCSS / ADM - L.T.D.           | 1,479.00           | 1,793.99           |                   | 1,900.00           |                   |  |
|                                 | <b>TOTAL</b>                  |                    |                    | <b>25,012.57</b>  |                    | <b>26,730.00</b>  |  |
| FCSS General Services           |                               |                    |                    |                   |                    |                   |  |
|                                 | FCSS Mile & Subsistence       | 5,500.00           | 3,389.92           |                   | 3,750.00           |                   |  |
|                                 | FCSS Membership Fees          | 1,250.00           | 698.00             |                   | 700.00             |                   |  |
|                                 | FCSS Freight Express, Cart    | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                 | FCSS Postage                  | 600.00             | 200.00             |                   | 200.00             |                   |  |
|                                 | FCSS Telephone                | 1,500.00           | 1,185.79           |                   | 2,000.00           |                   |  |
|                                 | Publicity & Promotion         | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                 | Audit & Clerical Fees FCSS    | 750.00             | 5,856.00           |                   | 3,097.00           |                   |  |
|                                 | Professional Develop - Office | 4,500.00           | 3,586.76           |                   | 3,500.00           |                   |  |
|                                 | Professional Develop - Board  | 2,750.00           | 3,664.29           |                   | 3,750.00           |                   |  |
|                                 | YOU mileage and sub & HB      | 13,166.00          | 10,992.73          |                   | 10,000.00          |                   |  |
|                                 | YOU professional development  | 500.00             | 357.38             |                   | 300.00             |                   |  |
|                                 | YOU materials                 | 2,200.00           | 1,868.31           |                   | 2,244.00           |                   |  |
|                                 | Parent Link St. Paul Support  |                    | 0.00               |                   |                    |                   |  |
|                                 | <b>TOTAL</b>                  |                    |                    | <b>31,799.18</b>  |                    | <b>29,541.00</b>  |  |



| BUDGET 2011                      |                              |             |             |            | Revenue     | Expenses   |
|----------------------------------|------------------------------|-------------|-------------|------------|-------------|------------|
|                                  |                              | 2010 Budget | 2010 Actual |            | 2011 Budget |            |
|                                  |                              |             |             |            |             |            |
| ASB REVENUES                     |                              |             |             |            |             |            |
| Sale of Goods & Services ASB     |                              |             |             |            |             |            |
| Sale of chemical                 |                              |             |             |            |             |            |
|                                  | Sale of Herbicides           | 500.00      | 1,298.70    | 1,428.86   | 600.00      | 700.00     |
|                                  | Sale of Misc. Chemical       | 0.00        | 130.16      |            | 100.00      |            |
| Total Sale of Chemical           |                              |             |             |            |             |            |
|                                  |                              |             |             |            |             |            |
| Sale of Miscellaneous ASB        |                              |             |             |            |             |            |
|                                  | Sale of gopher & mole poison | 10,000.00   | 12,500.10   |            | 12,000.00   |            |
|                                  | Custom Spraying              | 100.00      | 575.00      |            | 300.00      |            |
|                                  | Beaver Control Fees          | 400.00      | 600.00      |            | 400.00      |            |
|                                  | Sale of Misc.                | 1,000.00    | 1,361.43    |            | 600.00      |            |
| Less Net Book Value of Disposals |                              |             |             |            | (2,566.66)  |            |
| Gain/Loss on Sale of F/A         |                              |             | 0.00        |            |             |            |
| TOTAL: Sale of Misc. ASB         |                              |             |             | 15,036.53  |             | 10,733.34  |
| RENTAL REVENUES A.S.B.           |                              |             |             |            |             |            |
| Miscellaneous Rentals            |                              |             |             |            |             |            |
|                                  | Rental of Scale              | 60.00       | 20.48       |            | 0.00        |            |
|                                  | Rental of Chute              | 500.00      | 895.76      |            | 500.00      |            |
|                                  | Rental of Sprayers           | 75.00       | 79.04       |            | 0.00        |            |
|                                  | Rental of Grass Seeder       | 0.00        | 0.00        |            | 0.00        |            |
|                                  | Rental of portable corrals   | 0.00        | 0.00        |            | 0.00        |            |
|                                  | Rent of Flex-I Coil Drill    | 0.00        | 0.00        |            | 0.00        |            |
|                                  | Rent of Land roller          | 10,000.00   | 10,879.80   |            | 10,000.00   |            |
|                                  | Rent of post pounder         | 2,500.00    | 2,840.96    | 14,716.04  | 2,000.00    | 12,500.00  |
| TOTAL: Miscellaneous Rentals     |                              |             |             |            |             |            |
| Conditional Grants A.S.B.        |                              |             |             |            |             |            |
|                                  | Regular Agri. Service Grant  | 153,000.00  | 149,983.99  |            | 150,000.00  | 150,000.00 |
|                                  | Soil Conservation - C.A.E.   | 0.00        |             |            | 0.00        |            |
|                                  | Transfer from Reserve        | 0.00        | 0.00        | 223,658.99 | 0.00        |            |
|                                  | Other ASB Grants             |             | 73,675.00   |            |             |            |
| TOTAL: Conditional Grants A.S.B. |                              |             |             |            |             |            |
| TOTAL: ASB - REVENUES            |                              | 178,135.00  | 254,840.42  |            | 173,933.34  | 173,933.34 |
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| <b>BUDGET 2011</b>                   |                                               |                    |                    |                   | <u>Revenue</u>     | <u>Expenses</u>   |  |
|--------------------------------------|-----------------------------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|--|
|                                      |                                               | <b>2010 Budget</b> | <b>2010 Actual</b> |                   | <b>2011 Budget</b> |                   |  |
| <b>ASB EXPENDITURES</b>              |                                               |                    |                    |                   |                    |                   |  |
| <b>AGRICULTURAL SERVICE - SALARY</b> |                                               |                    |                    |                   |                    |                   |  |
| Salaried - A.S.B.                    |                                               |                    |                    |                   |                    |                   |  |
|                                      | Regular Fieldman                              | 34,950.00          | 22,710.95          |                   | 24,563.00          |                   |  |
|                                      | Regular - Assistant Field                     | 64,700.00          | 64,700.03          |                   | 67,600.00          |                   |  |
|                                      | ASB Secretary / Receptionist                  | 51,400.00          | 50,609.24          |                   | 53,186.00          |                   |  |
|                                      | <b>TOTAL: Salaried - A.S.B.</b>               |                    |                    | <b>138,020.22</b> |                    | <b>145,349.00</b> |  |
| Wages - Beaver Control               |                                               |                    |                    |                   |                    | <b>0.00</b>       |  |
|                                      | Total: Wages - Beaver Control                 |                    |                    |                   |                    |                   |  |
| Wages - Sprayer                      |                                               |                    |                    |                   |                    | <b>25,000.00</b>  |  |
|                                      | Total: Wages - Mowing                         | 20,000.00          | 24,471.66          | <b>24,471.66</b>  | 25,000.00          |                   |  |
| Wages - A.S.B. Other                 |                                               |                    |                    |                   |                    |                   |  |
|                                      | Weed Inspector                                | 20,000.00          | 23,290.95          |                   | 24,000.00          | <b>24,000.00</b>  |  |
|                                      | <b>TOTAL: Wages - ASB Other</b>               |                    |                    | <b>23,290.95</b>  |                    |                   |  |
| Agricultural Services - Benefits     |                                               |                    |                    |                   |                    |                   |  |
|                                      | ASB - L.A.P.P.                                | 16,309.94          | 18,272.91          |                   | 19,247.00          |                   |  |
|                                      | ASB - Dental                                  | 2,699.68           | 2,871.94           |                   | 3,037.00           |                   |  |
|                                      | ASB - C.P.P.                                  | 5,597.70           | 6,488.99           |                   | 6,653.00           |                   |  |
|                                      | ASB - U.I.C.                                  | 2,675.24           | 3,185.14           |                   | 3,353.00           |                   |  |
|                                      | ASB - W.C.B.                                  | 1,392.14           | 1,668.90           |                   | 2,528.00           |                   |  |
|                                      | ASB - Blue Cross                              | 2,350.00           | 2,563.67           |                   | 2,974.00           |                   |  |
|                                      | ASB - A.H.C.                                  | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                      | ASB - Life Insurance                          | 885.48             | 889.60             |                   | 897.00             |                   |  |
|                                      | ASB - L.T.D.                                  | 2,459.04           | 2,415.65           |                   | 2,434.00           |                   |  |
|                                      | <b>TOTAL: Agricultural Serv. - Benefits</b>   |                    |                    | <b>38,356.80</b>  |                    | <b>41,123.00</b>  |  |
| Agricultural Services - General      |                                               |                    |                    |                   |                    |                   |  |
|                                      | Advertising & Public Relations                | 2,000.00           | 2,428.92           |                   | 2,200.00           |                   |  |
|                                      | Photography Expense                           | 0.00               | 0.00               |                   | 0.00               |                   |  |
|                                      | Extension, Short courses                      | 500.00             | 704.85             |                   | 500.00             |                   |  |
|                                      | Soil Conservation Expense                     | 0.00               | 2,242.85           |                   | 0.00               |                   |  |
|                                      | A.S.B. Vehicle Repairs                        | 7,500.00           | 5,555.58           |                   | 7,500.00           |                   |  |
|                                      | Printing, Binding & Public                    | 200.00             | 313.15             |                   | 500.00             |                   |  |
|                                      | Membership, Registration,                     | 3,000.00           | 4,035.41           |                   | 4,000.00           |                   |  |
|                                      | A.C.E. Expenses                               | 0.00               | 0.00               |                   | 0.00               | <b>14,700.00</b>  |  |
|                                      | <b>TOTAL: Agricultural Services - General</b> |                    |                    | <b>15,280.76</b>  |                    |                   |  |
| Mileage & Subsistence                |                                               |                    |                    |                   |                    |                   |  |
|                                      | Fieldman - Mileage & Subsistence              | 4,000.00           | 2,345.00           |                   | 3,500.00           |                   |  |
|                                      | Assist Fieldman Mileage & Subs.               | 3,000.00           | 2,280.00           |                   | 3,000.00           |                   |  |
|                                      | A.S.B. Service Board Mile                     | 0.00               | 0.00               |                   | 0.00               | <b>6,500.00</b>   |  |
|                                      | <b>TOTAL: Mileage &amp; Subsistence</b>       |                    |                    | <b>4,625.00</b>   |                    |                   |  |

| <b>BUDGET 2011</b>                |                                      |                    |                    |            | <u>Revenue</u>     | <u>Expenses</u> |            |
|-----------------------------------|--------------------------------------|--------------------|--------------------|------------|--------------------|-----------------|------------|
|                                   |                                      | <b>2010 Budget</b> | <b>2010 Actual</b> |            | <b>2011 Budget</b> |                 |            |
| <b>PLANT INDUSTRY</b>             |                                      |                    |                    |            |                    |                 |            |
| General Roadside                  |                                      |                    |                    |            |                    |                 |            |
|                                   | Mowing                               | 40,000.00          | 24,310.36          |            | 40,000.00          |                 |            |
|                                   | Roadside Seeding                     | 15,000.00          | 17,375.64          |            | 20,000.00          |                 |            |
|                                   | Roadside Spraying Chemical           | 90,000.00          | 83,098.82          |            | 95,000.00          |                 |            |
|                                   | Equipment Purchases                  | 0.00               | 2,404.78           |            | 0.00               |                 |            |
|                                   | Roadside Backsloping                 | 4,000.00           | 4,900.00           |            | 4,000.00           |                 | 159,000.00 |
|                                   | TOTAL: General Roadside              |                    |                    | 132,089.60 |                    |                 |            |
| County Tours & Field Days         |                                      |                    |                    |            |                    |                 |            |
|                                   | County tours & field days            | 500.00             | 2,000.00           |            | 1,000.00           |                 |            |
|                                   | ASB Provincial Tour                  |                    |                    |            |                    |                 | 1,000.00   |
|                                   | TOTAL: Cnty tours & field days       |                    |                    | 2,000.00   |                    |                 |            |
| Crop Protection Programs          |                                      |                    |                    |            |                    |                 |            |
|                                   | LARA                                 | 40,000.00          | 40,000.00          |            | 40,000.00          |                 |            |
|                                   | Flood control                        | 6,000.00           | 1,146.00           |            | 4,000.00           |                 |            |
|                                   | Pocket gopher control                | 0.00               | 2,250.00           |            | 0.00               |                 |            |
|                                   | Seed Plant Demo Plots                | 0.00               |                    |            | 0.00               |                 | 44,000.00  |
|                                   | TOTAL: Crop Protection Programs      |                    |                    | 43,396.00  |                    |                 |            |
| Horticulture and Tree Planting    |                                      |                    |                    |            |                    |                 |            |
|                                   | Tree Planting                        | 200.00             | 0.00               |            | 200.00             |                 |            |
|                                   | Farmstead Beautification             | 0.00               | 0.00               |            | 0.00               |                 | 200.00     |
|                                   | TOTAL: Horticulture & Tree Planting  |                    |                    | 0.00       |                    |                 |            |
| Purchase of Chemicals             |                                      |                    |                    |            |                    |                 |            |
|                                   | Purchase of Herbicides               | 10,000.00          | 1,157.33           |            | 7,500.00           |                 |            |
|                                   | Purchase of Gopher & mole            | 10,000.00          | 8,280.00           |            | 10,000.00          |                 |            |
|                                   | Purchase of pesticides               | 0.00               | 0.00               |            | 0.00               |                 |            |
|                                   | Purchase of Insecticides             |                    | 267.50             |            | 0.00               |                 | 17,500.00  |
|                                   | TOTAL: Purchase of Chemicals         |                    |                    | 9,704.83   |                    |                 |            |
| <b>TOTAL: PLANT INDUSTRY</b>      |                                      |                    |                    |            |                    |                 |            |
| Agricultural Services - Goods     |                                      |                    |                    |            |                    |                 |            |
|                                   | Service Board Programs               | 0.00               | 0.00               |            | 6,000.00           |                 |            |
|                                   | Soil Testing                         | 0.00               | 0.00               |            | 0.00               |                 |            |
|                                   | Office Expenses                      | 500.00             | 3,163.96           |            | 500.00             |                 |            |
|                                   | ASB Fuel, etc                        | 15,000.00          | 9,887.34           |            | 15,000.00          |                 |            |
|                                   | Beaver Control Expenses              | 3,000.00           | 5,364.13           |            | 4,000.00           |                 |            |
|                                   | Pest Control Misc. Expense           | 1,000.00           | 55.96              |            | 1,000.00           |                 |            |
|                                   | Equipment Expenses                   | 1,800.00           | 6,492.73           |            | 5,000.00           |                 |            |
|                                   | Land Roller Expenses                 | 1,500.00           | 0.00               |            | 0.00               |                 | 31,500.00  |
|                                   | TOTAL: Agricultural Services - Goods |                    |                    | 24,964.12  |                    |                 |            |
| Contributions to Capital          |                                      |                    |                    |            |                    |                 |            |
|                                   | Contribution to Capital - ASB        |                    | 0.00               |            |                    |                 |            |
|                                   | Amortization                         |                    | 35,026.42          | 35,026.42  | 35,026.39          |                 |            |
|                                   | TOTAL: Contributions to Capital      |                    |                    |            |                    | 35,026.39       |            |
| Contribution to Operating Reserve |                                      |                    |                    |            |                    |                 | 0.00       |
|                                   | Contribution to Operating            | 0.00               |                    |            | 0.00               |                 |            |
| ASB - Grants to Other Governments |                                      |                    |                    |            |                    |                 |            |
|                                   | Seed Cleaning Plant                  |                    | 73,675.00          |            |                    |                 |            |
|                                   |                                      |                    |                    |            |                    |                 | 544,898.39 |

| BUDGET 2011                       |             |             |            |             | Revenue    | Expenses   |
|-----------------------------------|-------------|-------------|------------|-------------|------------|------------|
|                                   | 2010 Budget | 2010 Actual |            | 2011 Budget |            |            |
| TOTAL:                            | 484,119.22  | 564,901.36  |            | 544,898.39  |            |            |
| PLANNING & DEVELOPMENT            |             |             |            |             |            |            |
| Land & Development Revenues       |             |             |            |             |            |            |
| Other Revenue                     |             | 193,896.44  |            |             |            |            |
| Development Permits               | 13,000.00   | 14,074.70   |            | 14,000.00   |            |            |
| Building Permits                  | 60,000.00   | 55,129.78   |            | 60,000.00   |            |            |
| Electrical Permits                | 20,000.00   | 17,236.59   |            | 20,000.00   |            |            |
| Gas Permits                       | 15,000.00   | 13,718.93   |            | 14,000.00   |            |            |
| Plumbing Permits                  | 15,000.00   | 14,811.40   |            | 15,000.00   |            |            |
| Compliance Certificates           | 2,500.00    | 3,250.00    |            | 2,500.00    |            |            |
| Sale of Lands (4 lots - Mallaig)  | 200,000.00  | 3,014.29    |            | 50,000.00   |            |            |
| Subdivision Deposits              |             | 94,510.37   |            | 21,000.00   |            |            |
| Subdivision Roads Warranty        | 0.00        | 2,311.50    |            | 0.00        |            |            |
| deffered Revenue                  | 8,850.00    | 8,850.48    |            | 0.00        |            |            |
| Subdivision Approvals             | 20,000.00   | 4,291.68    |            | 5,000.00    |            |            |
| Admin Fees - Money in Lieu        |             | 2,190.48    |            | 2,000.00    |            |            |
| Grants                            |             |             |            | 35,600.00   |            |            |
| Trsf from other gov't             |             |             |            | 13,150.00   |            |            |
| TOTAL: Land & Dev.- Revenues      | 354,350.00  | 427,286.64  |            | 252,250.00  | 252,250.00 | 252,250.00 |
| TOTAL: Land & Development Surplus |             |             | 427,286.64 |             |            |            |
| Salary                            | 97,500.00   | 97,497.02   |            | 146,313.00  |            |            |
| LAPP                              | 9,000.00    | 3,304.70    |            | 9,000.00    |            |            |
| Dental                            | 2,500.00    | 191.46      |            | 2,500.00    |            |            |
| CPP                               | 4,000.00    | 1,505.87    |            | 4,000.00    |            |            |
| EI                                | 2,000.00    | 770.70      |            | 2,000.00    |            |            |
| WCB                               | 1,000.00    | 296.47      |            | 1,000.00    |            |            |
| Blue Cross                        | 2,500.00    | 440.25      |            | 2,500.00    |            |            |
| AHC                               | 0.00        | 0.00        |            | 0.00        |            |            |
| Life Insur                        | 600.00      | 66.02       |            | 600.00      |            |            |
| LTD                               | 1,500.00    | 190.02      |            | 1,500.00    |            |            |
| Engineering Surveying             | 50,000.00   | 11,308.26   |            | 50,000.00   |            |            |
| Mileage & Subsistence             | 5,000.00    | 2,190.63    |            | 5,000.00    |            |            |
| Membership Fees                   | 1,000.00    | 500.00      |            | 1,000.00    |            |            |
| Safety Codes                      | 80,000.00   | 92,733.47   |            | 90,000.00   |            |            |
| Planning Services                 | 25,000.00   | 30,444.56   |            | 40,000.00   |            |            |
| Office Expense                    | 15,000.00   | 11,247.48   |            | 15,000.00   |            |            |
| Land inventory expense (4 lots)   | 17,000.00   | 0.00        |            | 4,000.00    | 374,413.00 | 374,413.00 |
| Land and Developments             | 1,000.00    | 8,342.00    |            | 0.00        |            |            |
| Total Expense                     | 314,600.00  | 261,028.91  |            | 374,413.00  |            |            |

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| BUDGET 2011                            |             |             |             | Revenue | Expenses   |
|----------------------------------------|-------------|-------------|-------------|---------|------------|
|                                        | 2010 Budget | 2010 Actual | 2011 Budget |         |            |
| <b>RECREATION EXPENDITURES</b>         |             |             |             |         |            |
| Recreational Salaries                  |             |             |             |         |            |
| Lac Bellevue Salaries                  | 25,744.00   | 34,424.27   | 35,916.00   |         |            |
| Stoney Lake Salaries                   | 63,686.00   | 73,490.09   | 85,683.00   |         |            |
| Vincent Lake Salaries                  | 21,506.00   | 21,040.47   | 47,316.00   |         |            |
| Recreation Wages - S.T.E.P.            | 65,704.00   | 9,873.06    | 0.00        |         |            |
| Westcove Park Wages                    | 44,290.00   | 88,271.09   | 48,719.00   |         | 329,502.00 |
| Floatingstone Salaries                 | 80,188.00   | 76,527.24   | 111,868.00  |         |            |
| TOTAL: Recreational Salaries           |             |             | 303,626.22  |         |            |
| Recreation / Park Employee Benefits    |             |             |             |         |            |
| Rec / Park - C.P.P.                    | 13,264.00   | 12,011.07   | 12,312.00   |         |            |
| Rec / Park - U.I.C.                    | 7,008.00    | 7,117.72    | 7,494.00    |         |            |
| Rec / Park - W.C.B.                    | 2,706.00    | 2,673.37    | 4,049.00    |         |            |
| LAPP                                   | 15,638.00   | 12,094.38   | 13,121.00   |         |            |
| Dental                                 | 1,649.00    | 2,031.43    | 2,148.00    |         |            |
| Blue Cross                             | 2,509.00    | 2,638.71    | 2,669.00    |         |            |
| AHC                                    | 0.00        | 0.00        | 0.00        |         |            |
| Life Insurance                         | 553.00      | 630.96      | 655.00      |         | 43,332.00  |
| LTD                                    | 822.00      | 852.11      | 884.00      |         |            |
| TOTAL: Recreation / Park Empl Benefits |             |             | 40,049.75   |         |            |
| Recreation / Park Services             |             |             |             |         |            |
| Lac Bellevue Mileage                   | 2,000.00    | 838.57      | 1,000.00    |         |            |
| Stoney Lake Mileage                    | 2,000.00    | 1,317.64    | 1,500.00    |         |            |
| Vincent Lake Mileage                   | 500.00      | 19.05       | 500.00      |         | 4,300.00   |
| Floatingstone Mileage                  | 2,000.00    | 1,180.00    | 1,300.00    |         |            |
| TOTAL: Recreation / Park Services      |             |             | 3,355.26    |         |            |
| Recreation / Park - Goods              |             |             |             |         |            |
| Lac Bellevue Expenses                  | 27,000.00   | 25,281.73   | 25,000.00   |         |            |
| Stoney Lake Expenses                   | 27,000.00   | 31,036.33   | 30,000.00   |         |            |
| Vincent Lake Expenses                  | 40,000.00   | 69,318.63   | 50,000.00   |         |            |
| Floatingstone Expenses                 | 32,000.00   | 30,084.79   | 30,000.00   |         |            |
| Elk Point Bridge Park Expenses         |             | 0.00        |             |         | 141,000.00 |
| General Park Expense                   |             | 0.00        | 6,000.00    |         |            |
| TOTAL: Recreation / Park - Goods       |             |             | 155,721.48  |         |            |
| <b>Recreation / Parks Transfers</b>    |             |             |             |         |            |
| Grants to Recreation                   |             |             |             |         |            |
| Recreation Grant - county              | 255,000.00  | 257,300.00  | 260,000.00  |         | 281,043.00 |
| Grants to other gov't                  |             | 0.00        |             |         |            |
| Sponsorship                            | 46,043.00   | 0.00        | 21,043.00   |         | 0.00       |
| Track                                  |             | 0.00        |             |         |            |
| TOTAL: Grants to Recreation            |             |             | 257,300.00  |         |            |
| TOTAL: RECREATION/PARKS TRANSF.        |             |             |             |         |            |
| Contribution to Capital                |             |             |             |         |            |
| Contribution to Capital                |             | 0.00        | 10000       |         | 56,543.45  |
| Amortization                           |             | 37,113.53   | 46543.45    |         |            |
| TOTAL: Contribution to Capital         |             |             |             |         | 855,720.45 |
| TOTAL: RECREATION - EXPENDITURES       | 778,810.00  | 797,166.24  | 855,720.45  |         |            |

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| BUDGET 2011           |                                               |                      |                       |                       | Revenue       | Expenses      |                |
|-----------------------|-----------------------------------------------|----------------------|-----------------------|-----------------------|---------------|---------------|----------------|
|                       |                                               | 2010 Budget          | 2010 Actual           | 2011 Budget           |               |               |                |
| <b>CAPITAL BUDGET</b> |                                               |                      |                       |                       |               |               |                |
|                       | Elk Point Fire Hall                           | 55,000.00            | 141,033.88            |                       |               |               |                |
|                       | Rapid Response - Mallaig                      | 40,000.00            | 38,229.25             | 47,000.00             |               |               |                |
|                       | Shop Roof                                     | 200,000.00           | 145,000.00            |                       |               |               |                |
|                       | Garbage Truck                                 | 124,750.00           | 124,750.00            |                       |               |               |                |
|                       | Roads & Bridges                               | 7,042,500.00         | 6,380,939.03          | 2,981,700.00          |               |               |                |
|                       | Sidewalks                                     |                      | 49,602.29             |                       |               |               |                |
|                       | Land Purchase - Matheson                      | 7,200.00             | 5,000.00              |                       |               |               |                |
|                       | St. Paul Rescue Unit                          | 75,000.00            | 0.00                  | 0.00                  |               |               |                |
|                       | Ashmont side-by-side                          | 6,250.00             | 22,854.37             |                       |               |               |                |
|                       | St. Paul Generator (JEPP Cont)                | 14,000.00            | 18,118.54             |                       |               |               |                |
|                       | Elk Point Compressor                          |                      | 11,507.19             |                       |               |               |                |
|                       | Elk Point Pressure Washer                     |                      | 5,365.00              |                       |               |               |                |
|                       | Elk Point Fire Hall - Land                    |                      | 8,335.00              |                       |               |               |                |
|                       | Communications upgrade                        | 37,000.00            | 0.00                  |                       |               |               |                |
|                       | Electrical upgrades (JEPP App)                | 30,000.00            | 0.00                  |                       |               |               |                |
|                       | Sprinkler System - shop (safety code)         | 30,000.00            | 0.00                  |                       |               |               |                |
|                       | Scrapers                                      | 1,200,000.00         | 1,230,000.00          |                       |               |               |                |
|                       | Loaders                                       | 424,000.00           | 424,000.00            |                       |               |               |                |
|                       | Fuel Truck                                    | 99,000.00            | 99,459.00             |                       |               |               |                |
|                       | Belly Dumps                                   | 116,000.00           | 169,844.00            |                       |               |               |                |
|                       | Tampers                                       | 28,000.00            | 20,716.00             |                       |               |               |                |
|                       | Waste Bin Storage sites                       | 80,000.00            | 50,377.20             | 60,000.00             |               |               |                |
|                       | Rental bins                                   | 10,000.00            | 6,812.00              | 6,000.00              |               |               |                |
|                       | 25% Land - St. Paul T/S                       |                      | 12,500.00             |                       |               |               |                |
|                       | ASB Equipment                                 | 4,000.00             | 0.00                  |                       |               |               |                |
|                       | Westcove Upgrade (Spray Park/Park)            | 340,000.00           | 290,187.57            | 6,000.00              |               |               |                |
|                       | Parks equipment - LPAK Playground             | 40,000.00            | 20,810.00             |                       |               |               |                |
|                       | Tractor/Mower - Parks                         | 22,365.00            | 47,998.00             |                       |               |               |                |
|                       | Defibulators                                  | 8,000.00             |                       |                       |               |               |                |
|                       | Allied Arts Kitchen                           | 25,000.00            | 25,000.00             |                       |               |               |                |
|                       | Mallaig Water Line                            |                      | 70,459.24             | 180,000.00            |               |               |                |
|                       | Administration Building upgrades              |                      |                       | 20,000.00             |               |               |                |
|                       | Breathing Air Compressor- St. Paul            |                      |                       | 9,000.00              |               |               |                |
|                       | Ashmont Fire Hall - Utilities/plans           |                      |                       | 30,000.00             |               |               |                |
|                       | Mallaig Fire Hall - Land/Util/Plans           |                      |                       | 35,000.00             |               |               |                |
|                       | Sprinkler System - shop (safety codes)        |                      |                       | 30,000.00             |               |               |                |
|                       | Main Gate Automatic Opener                    |                      |                       | 15,000.00             |               |               |                |
|                       | Tarp Shed - St. Paul 60' X 100'               |                      |                       | 109,319.00            |               |               |                |
|                       | graders (4)                                   |                      |                       | 1,843,466.00          |               |               |                |
|                       | D8R                                           |                      |                       | 681,800.00            |               |               |                |
|                       | Rubber Tire Hoe                               |                      |                       |                       |               |               |                |
|                       | Bobcat & Mulcher                              |                      |                       |                       |               |               |                |
|                       | Forklift                                      |                      |                       | 20,000.00             |               |               |                |
|                       | Speed Signs                                   |                      |                       | 30,000.00             |               |               |                |
|                       | 2-half tons                                   |                      |                       | 70,000.00             |               |               |                |
|                       | 1 - one tone                                  |                      |                       | 33,669.00             |               |               |                |
|                       | 2 - one way blades                            |                      |                       | 6,100.00              |               |               |                |
|                       | Shop lights                                   |                      |                       |                       |               |               |                |
|                       | Wash bay addition                             |                      |                       |                       |               |               |                |
|                       | Heating and Air Conditioning                  |                      |                       |                       |               |               |                |
|                       | Tarp Shed - Elk Point 50' X 60'               |                      |                       |                       |               |               |                |
|                       | Overhead Doors                                |                      |                       |                       |               |               |                |
|                       | Regional Water Line                           |                      |                       | 4,600,000.00          |               |               |                |
|                       | Mallaig Lift Station                          |                      |                       | 65,000.00             |               |               |                |
|                       | Lagoon upgrade                                |                      |                       | 20,000.00             |               |               |                |
|                       | Chemical Storage Shed                         |                      |                       | 53,000.00             |               |               |                |
|                       | Trailer - ASB                                 |                      |                       | 6,148.00              |               |               |                |
|                       | Land Roller                                   |                      |                       | 27,000.00             |               |               |                |
|                       | Spray Truck                                   |                      |                       | 112,000.00            |               |               |                |
|                       | Loader Tractor                                |                      |                       | 18,000.00             |               |               |                |
|                       | Zero Turn Mower                               |                      |                       | 8,000.00              |               |               |                |
|                       | Stoney Lake Upgrade                           |                      |                       | 11,100.00             |               |               |                |
|                       |                                               |                      |                       |                       |               | 11,134,302.00 |                |
|                       | <b>Total Capital</b>                          | <b>10,058,065.00</b> | <b>9,418,897.56</b>   | <b>11,134,302.00</b>  |               |               |                |
|                       | <b>TCA Disposals, Amortization, Gain/Loss</b> |                      | <b>(3,622,778.00)</b> | <b>(3,314,407.93)</b> |               |               |                |
|                       | <b>TCA Disposals, Net Book Value</b>          |                      |                       | <b>(949,632.77)</b>   |               |               |                |
|                       | Inventory/prepays change                      |                      | 31,399.00             |                       | 28,142,130.40 | 32,398,762.75 | (4,256,632.35) |
|                       | <b>TOTAL: MUNICIPAL SURPLUS</b>               | <b>1,874,014</b>     | <b>(220,717)</b>      | <b>(7,408)</b>        |               |               |                |