



2025

Capital and Operating Budget

Narrative approved: May 13, 2025

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Who We Are

The County of St. Paul is a vibrant community whose **mission** is to **create desirable rural experiences**.

Our **vision** is to **be the leader in rural success**.

Our **Core Values** are:

Community at the Core – Community and people are top-of-mind in everything we do. We build relationships, work together, and support our neighbours.

Accountability in Action – We are reliable, consistent, accessible, and informative. We take responsibility and understand that we must answer to the public. Follow-through is expected and delivered upon.

Lead and Succeed – Empowering people and creating positive environments which foster success. We work together to inspire and influence others: creating together, achieving together, and sharing in success together.

Unwavering Integrity – Doing the right thing for the right reasons with open and honest communication. We take actions that generate trust. Decisions are based on people and on creating a better life for all.

Innovate to Elevate – Thinking outside the box and proactively solving problems. We seek continuous improvement and foster growth. We actively looking for innovative ways to excel and enhance services to stakeholders.

Based on our mission, vision, and core values, the County of St. Paul Council set the Strategic Direction plan for 2025. From this plan, we present the Operational and Capital Budget for 2025.

For Operational Updates on the 2025 Strategic Plan, please visit the [County Website under 'Governance' > 'Strategic Plan'](#).

Executive Summary

The County of St. Paul continues to carry forward any prior-year surplus funds to support operations and reduce potential tax increases for residents. Further to this, the County consistently applies for competitive grants to complete projects that would otherwise be funded through additional taxation, such as certain construction projects and economic development opportunities. These funds allow for projects to be carried out sustainably and in a timely fashion. Other grant funds are used for effective future planning.

Budget Surplus

In 2024, the County had a budget surplus of \$5.8 million. This was due to increased revenue from gravel sales; unbudgeted contributions to maintenance projects by industry partnerships, coupled with fewer crushing costs; vendor payments divided into smaller parts; a cancelled road project (by Council); and responsible decision-making that balances County service needs with budgetary decisions that do not negatively impact ratepayers. County Council moved this surplus to reserve for Future Operations, Future MD Foundation project funding, and Future Capital.

Grants

Continuing Items (County-managed Projects)

The following grants were awarded directly to the County and have been/are being managed within our budget. The County thanks the Town of St. Paul, Town of Elk Point, and Summer Village of Horseshoe Bay for collaborating with us on a number of these projects.

STIP

- 2023
 - BF 6873 – Bridge Collapse Replacement
 - Received STIP Grant of \$997,500
 - Project tendered and awarded to Prairie Erectors International Inc.
 - Construction took place July-September of 2024
 - Carryover of work in 2025 includes a grade raise, which will complete the project.

Alberta Community Partnership Grants

- 2024
 - Regional Recreation Facility Assessment and Aquatic Study
 - In accordance with the Master Recreation Agreement 2019 completed by the STEP municipal partners, this study is assessing the condition of regional facilities – Elk Point Curling Rink, St. Paul Visual Arts Centre, and the St. Paul Aquatic Centre – and will provide planning for renovations/upgrades to the Aquatic Centre and planning for the replacement of the AG Ross facility in Elk Point.

Canada's Rural Transit Fund (RTSF)

- 2024
 - **Public Transportation Study**
 - To understand the rural transportation challenges across the shared region in the County of St. Paul, Towns of St. Paul and Elk Point, and Summer Village of Horseshoe Bay.
 - To identify key travel needs for a dispersed population, growing newcomer community, and residents without vehicles, to develop options to improve access to work, school, healthcare, and services. Indigenous neighbours will also be engaged to ensure solutions reflect all users.
 - **Capital Fund - Asset Replacement**
 - An application submitted with a request for capital replacement or addition to the municipalities' current handi-bus services. This capital request supports the current planning phase being undertaken.

Continuing Items (Regionally-managed Projects)

The following grants were awarded to regional partners – the Town of St. Paul, the Town of Elk Point, or the Summer Village of Horseshoe Bay – and are managed within their budgets. Though not managed by the County, staff contribute their time and knowledge for strong regional collaboration.

Alberta Community Partnership Grants

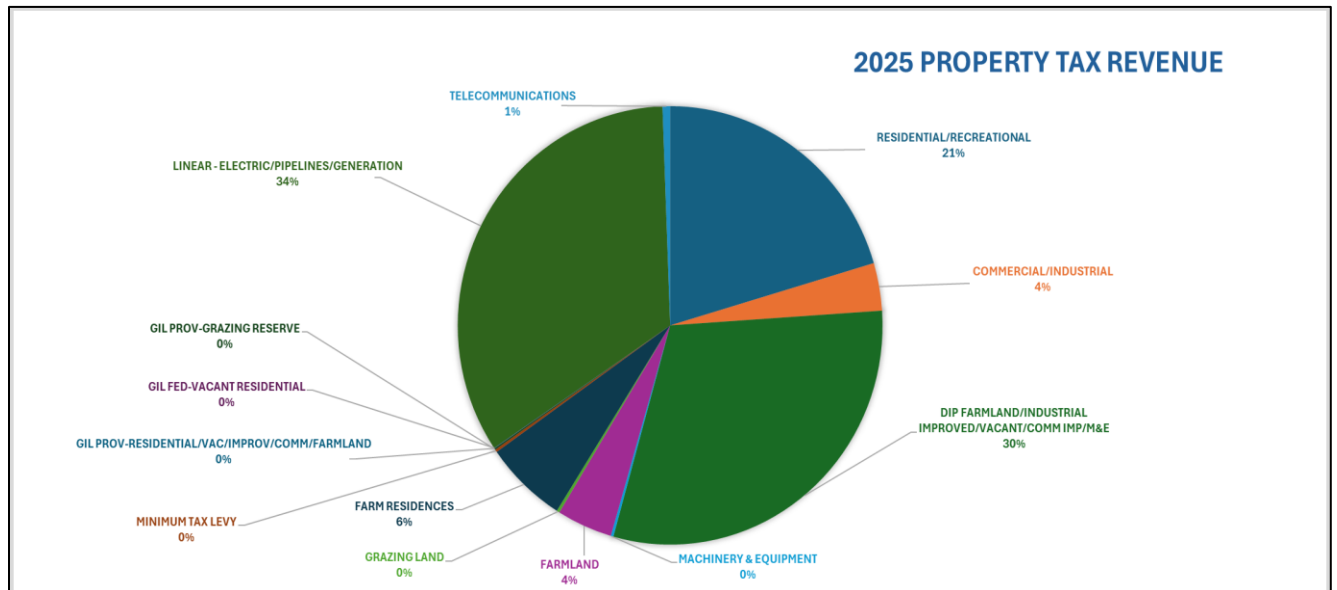
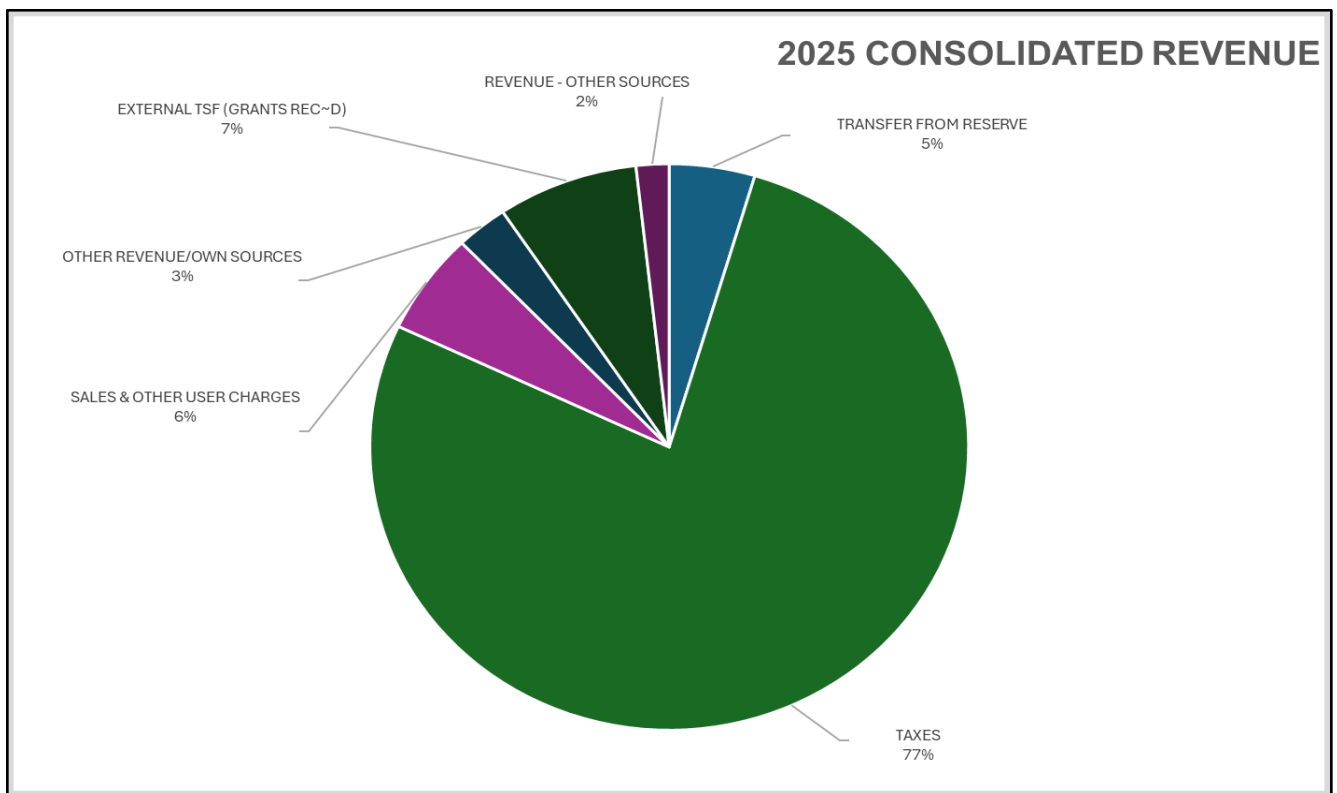
- 2020
 - Detailed Engineering Stormwater Pre-Designs and Implementation Strategy with the Town of St. Paul
 - Awarded to WSP; Town of St. Paul requested a project extension
- 2021
 - St. Paul North Area Structure Plan
 - The Town and County of St. Paul are holding further consultations with landowners and considering amendments provided by landowners for the draft ASP.
- 2024
 - Regional Housing Inventory and Needs Assessment
 - An analysis of the housing gaps, current and projected needs over five and ten years (based on demographic, socio-economic, and infrastructure data) and recommend responses such as municipal strategies, business development, partnerships, and access to government supports.
 - Open Houses held in St. Paul and Elk Point in February 2025, as well as a survey shared between all municipalities to gather resident feedback
 - Regional Waterways Access, Health and Feasibility
 - To produce a decision-making framework to guide and prioritize initiatives related to waterbody access, health, and other key factors to enhance tourism, recreation, and quality of life, supporting regional economic growth.

- Project to undergo five stages in order to deliver a ranked list of waterbody-specific opportunities and a comprehensive summary of access, health, and feasibility findings to inform future actions.

New 2025 Grants

County-Managed	Regionally-Managed
LGFF – Capital (\$1,566,121) Purchases of equipment for the maintenance and safety of our roadway networks.	ACP – Summer Village of Horseshoe Bay (\$200,000) To collaboratively develop a Regional Design Plan for key staging areas along the Alberta Iron Horse Trail to enhance tourism opportunities and visitor experiences.
LGFF – Operating (\$ 226,672) Split between operational needs of Transportation, Parks, and Culture departments.	ACP – Town of St. Paul (\$150,000) Explore a more efficient, regional approach to waste management service delivery, building on a current collective involvement with the Evergreen Regional Waste Management Services Commission.
	Other
ACP – Agricultural Assessment (\$ 200,000) To identify existing regional agricultural assets and business linkages, conduct an opportunity assessment, and develop targeted marketing materials to support future agricultural development and investment in the region.	ACP – M.D. of Bonnyville (\$175,000) To assess the current state of meat processing in the M.D. and the County to strengthen the region's agricultural sector, support local food systems, and enhance capacity in both municipalities.
NRED – Windsor Salt Property (\$ 35,000) Assess the site's suitability, identify the most viable opportunities, and attract potential investors to drive job creation and economic growth. Requires a 50% matching contribution, met by the County.	Indigenous Reconciliation – University nuhelot'jine thaiyots'j nistameyimâkanak Blue Quills (\$ 35,000) Indigenous Flight Training Proposal, exploring the feasibility of launching a flight training program.
CECI – FDI Planning and Analysis (\$ 35,000) Expand stakeholder knowledge by effectively promoting investment assets, priority sectors, and local companies interested in expansion and investment. Requires a 50% matching contribution, met through the Ag Strategy ACP Grant.	

Consolidated Financial Charts 2025





Conclusion

It should be recognized that the surplus realized in 2024 was unplanned but provides an opportunity to realize potential future savings. As noted previously in this narrative, these funds are being held to support future projects – specifically, placing some of these funds into a reserve to offset the upfront capital contribution to the new lodge facility in the Town of St. Paul. This will reduce future borrowing obligations, and lower interest paid to support this project.

Additionally, the funds allocated for capital equipment replacement will allow for the ability to keep a current fleet of equipment required to maintain and rehabilitate our core infrastructure. Keeping a current fleet has two key impacts on ratepayers: reduced maintenance costs and reduced downtime.

As we go into 2025, property taxes remain minimally impacted by the costs of the County's core operations. We do recognize that this is not apparent in your taxes, as there are increases being driven by external sources such as education taxes set by the province as well as the requisition and capital planning contributions collected by the MD of St Paul Foundation to provide seniors housing.

In conclusion, I would like to thank the Senior Leadership Team and Staff for their assistance with the budget preparation. And a special thank you to Laura Pruneau for her assistance with the budget and to Emma Schreiner Vonk for her work on this document.

Respectfully submitted,

Jason Wallsmith, CPA, CMA
Chief Administrative Officer

2025 Municipal Budget

2025 Municipal Budget - FINAL as of April 8, 2025			2024 Budget	
	2025 Revenues	2025 Expenditures	2024 Revenues	2024 Expenditures
Operations - Departments				
Taxes	32,165,246	6,272,284	29,807,088	4,999,675
Legislative	-	529,423	-	556,385
Administrative	661,836	4,548,845	843,636	4,511,801
Enforcement	2,000	573,827	2,000	586,228
Fire Protection	103,620	1,080,969	295,233	1,029,724
REM & OHS	134,289	275,796	141,058	260,683
Health Services	34,286	41,870	34,286	47,956
Transportation (Public Works)	3,672,835	18,019,429	4,128,519	18,067,308
Airport	-	44,820	-	262,062
Water	552,916	921,367	553,916	1,013,472
Sewer	101,220	343,124	98,720	326,514
Environmental Health (Waste Management)	249,300	1,495,143	269,300	1,443,497
FCSS	-	83,124	-	83,124
ASB	174,450	842,548	175,547	1,025,818
Planning & Development	59,825	206,390	127,695	346,076
Economic Development	145,782	273,000	131,940	272,497
Parks & Recreation	342,765	1,804,163	326,565	1,489,903
Culture (Library)	73,803	233,452	73,803	254,547
Capital Expenditures		6,978,770		8,762,471
Other:				
Removal of amortization expense		(6,276,121.00)	-	6,276,121
Disposal of capital assets (Net Book Value)	241,250		735,615	-
Funding from Restricted Surplus :				
Funding from MD Foundation for debenture principal	104,057		104,524	
Funding from Reserve for Future Operations				
Funding from Reserve for FCSS				
Funding from Reserve - Transportation	5,000		5,000	
Funding from Reserve for Future Expenditures	50,000		330,000	
Funding from Reserve for Future Expenditures (2026 Capital)			500,000	
Funding from Reserve - Community Reserve Fund	2,500		2,500	
Funding from Reserve - Public Reserve				
Funding from Reserve - Water Facilities			1,000,000	
Funding from Reserve - Waste Management	5,000		497,980	
Funding from Reserves - Fire	1,801,901		467,047	
Operating Reserve - Gravel Levy 1-1-8111-32	34,952	49,932	27,757	55,514
Replacement Reserve - MD Foundation (from taxes)		200,000		
Replacement Reserve - Community Reserve		30,000		
Replacement Reserve - Ashmont Water		18,720		18,720
Replacement Reserve - Mallaig Water		18,360		18,360
Replacement Reserve - Lottie Lake Water		15,300		15,300
Replacement Reserve - Ashmont Sewer		12,480		12,480
Replacement Reserve - Mallaig Sewer		12,240		12,240
Replacement Reserve - Capital LAM Project		135,000		
Replacement Reserve - Parks		15,000		
Replacement Reserve - Transportation		500,000		
Replacement Reserve - Fire		500,000		500,000
Replacement Reserve - Waste		81,000		170,000
Debenture Principal Payments		832,997		809,840
Total	40,718,833	40,713,252	40,679,728	40,676,074
Surplus/(Deficit)	5,581		3,655	

Taxation

Summary

2025 Budget

The Taxation Budget includes the revenue from taxes and related areas of penalties, costs, and return on investments. The expenses included in this department are for requisitions for the Educational Property Tax, Seniors Housing (MD Foundation), and Designated Industrial Property Assessment.

County Property Taxes are due June 30, 2025. A 3% late penalty will be applied July 1, 2025.

No salaries are reported in this department.

	County of St. Paul No. 19 Dept 00 - Taxation 2025 Final Operational Budget				
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
TAXES	27,076,746	27,052,377	28,438,373	28,435,395	31,214,977
OTHER REVENUE/OWN SOURCES	434,500	1,198,008	853,593	1,151,376	950,069
EXTERNAL TSF (GRANTS REC~D)	0	0	0	0	0
REVENUE - OTHER SOURCES	200	200	0	840	200
Total Revenue	27,511,446	28,250,585	29,291,966	29,587,612	32,165,246
Expenditures:					
OTHER TRANSFERS	4,999,572	5,008,406	5,390,989	5,383,168	6,272,284
Total Expenditures	4,999,572	5,008,406	5,390,989	5,383,168	6,272,284
NET OPERATING	22,511,874	23,242,179	23,900,977	24,204,443	25,892,963
BUDGET SURPLUS/(DEFICIT)	22,511,874	23,242,179	23,900,977	24,204,443	25,892,963

Municipal Tax Rate

The Municipal Tax rate for 2025 has been adjusted for different assessment groups as follows:

- **Residential Properties** – increase from 4.4860 (2024) to 4.7301 (2025). This reflects the increase in property value assessments, the increase in MD Foundation Capital and future Lodge Project funding requests.
 - **Property value assessments** in the County have seen an overall increase of 4% from 2023 to 2024. Residents may experience a tax increase when the value of their assessment has increased, due in part to increased market values (e.g. home improvements and additions like garages, decks, new roofing, etc.).

- **Residential rural assessments** have seen a 2-4% increase in the St. Paul area and a 3-5% increase in the Elk Point area on the value of land. The overall improvements have seen a 0-2% increase in the St. Paul area and 3-6% increase in the Elk Point area.
- **Recreational properties** have seen minimal change in the value of land, with the exception of Upper Mann Lake, and a 0-4% increase for improvements, with a few exceptions.
- **Hamlet residential assessments** have seen minimal change in the value of land and an overall decrease of 1-5% for improvements, due to market value.
- **Farmland** – increase from 15.3403 (2024) to 15.8344 (2025). This increase reflects the additional funding request from the MD Foundation.
 - Farmland assessment has remained unchanged, as it is a regulated rate based on the productivity of the land and not tied to market values. For example, a full bush quarter being farmed can be assessed at approximately \$2,500, whereas a fully cleared airable quarter can be assessed up to \$40,000.
- **Non-residential Small Business** – increase from 19.9871 (2024) to 20.2312 (2025).
- **Non-residential** – increase from 20.9871 (2024) to 21.4812 (2025). This increase reflects the tax rate increase for non-residential properties (except those that qualify for the Small Business Tax Rate as per Bylaw 2022-20 Non-Residential Small Business Sub-class).
 - Non-residential properties assessment has seen a growth of 4% as an increase in market value and construction costs. Designated industrial property saw an increase of 5%. Linear assessment has also seen growth of 12% as the ‘tax holiday’ ended at the end of the 2024 municipal tax year.
 - **Designated Industrial Property** owners are also subject to a Designated Industrial Property Assessment and rate determined by the Province. The Province has centralized the assessment of this type of property, where owners pay for the property assessment through this requisition. Municipalities collect the tax and forward it to the Province. The tax rate in 2025 has decreased from 0.0765 to 0.0701.

Senior Housing & Education Property Tax Requisition

Senior Housing and Education Property Tax requisitions are taxed with separate rates. The money is forwarded to the MD Foundation of St. Paul and the Alberta government, respectively.

MD Foundation (Seniors Housing) Requisition

The MD Foundation requisition has increased for 2025. This has resulted in an increase in the tax rate from 0.4854 to 0.5176. This requisition is shared by the County of St. Paul, the Town of St. Paul, and the Town of Elk Point based on the Equalized Assessment numbers provided by the Province. The County of St. Paul is required to pay the Operating Requisition of \$1,038,016, as well as an additional Capital Planning Contribution of \$328,646.56.

In November 2024, Council approved a contribution of \$2,814,960 for the MD of St. Paul Foundation Lodge Project, estimated at payments of \$400,000 annually. This is the County's respective share of the total up-front capital funding commitment of \$4 million, based on

commitments from the Town of St. Paul and the Town of Elk Point to make up the remaining amount. Monies shall be made available to the MD Foundation with final approval from the Alberta Government and CMHC for the project go-ahead.

\$1,000,000 of the 2024 Surplus has been moved to Reserve for Future MD Foundation Lodge Project funding to assist with the County's contribution to the project and reduce the amount of debenture required to support the project. In 2025, approximately \$200,000 in general tax revenue will be collected and added to the reserve. This will help to prepare for the future debenture payments required to support the County's contribution to the lodge project.

Education Property Tax Requisition

The Provincial 2025 Budget saw an increase in the education property tax rates after being frozen for 2024-25. The higher rates, along with rising property values and increased development across the province, raised the overall education property tax requisition from \$2.7 billion in 2024-25 to \$3.1 billion in 2025-26.

Education Property Tax Requisition is split among all municipalities in the Province based on the Equalized Assessment. The Province provides the County with the tax rate that must be collected. For 2025, the education property tax was calculated at a rate of \$2.72 per \$1,000 of the total residential/farmland equalized assessment value. The non-residential rate was set at \$4 per \$1,000 of equalized assessment value.

This meant, for the County of St. Paul, the education property tax requisition increased from \$4,391,327 to \$4,843,307, totalling an extra \$451,980.

Governance & Council

Summary

Council is the legislative function of the municipality and represents the residents of the County of St. Paul. Council's role is to set policy and objectives for the County, with duties including:

- responding to resident concerns;
- attending Council meetings, meetings of committees to which they are appointed, and various others;
- professional development; and
- attending conferences and special events as dignitaries for the County.

Council also sets the annual strategic priorities for municipal staff and approves the County's annual budget.



Top Row, L-R: Reeve, Glen Ockerman; Division 1 Councillor, Darrell Younghans; Division 2 Councillor, Kevin Wirsta; Division 3 Councillor, Ross Krekoski

Bottom Row, L-R: Deputy Reeve & Division 4 Councillor, Maxine Fodness; Division 5 Councillor, Dale Hedrick; Division 6 Councillor, Louis Dechaine

Community Support Grants

Under the *ADM-25 Community Organizations Grants and Loans Policy*, the County has a grant application process for community halls, non-profit organizations, societies, and other civic groups that provide services to its residents. Organizations, et al. can apply for grant funding, with applications assessed by Council and awarded consistently and equitably to maximize the benefits for County ratepayers.

Additionally, the County supports our local schools and sports clubs as per *ADM-32 Grant Funding for Sports Policy*. The County approved \$105,500 for community grants in 2024 and has allocated \$106,500 in the 2025 budget.

2025 Budget Highlights & Priorities

The County publishes monthly Activity Reports on the County website [[Governance > Council Activity Reports](#)]. The reports document the expenses that Councillors may have incurred over the previous months related to their duties on Council and committees.

Council approved a 2% Cost of Living Adjustment (COLA) to all County staff salaries retroactive to January 1, 2025. The COLA was not applied to Council salaries. Council reviews their per diems annually at the Organizational Meeting; there were no changes implemented for 2025.

Many Council activities are continuing efforts in building relationships with our Municipal and Indigenous neighbours, maintaining transparency with and support to residents, and advocating for funding to continue providing a high level of service. Variations of their work for 2025 include:

- Exploring further options for regional service delivery (e.g. airports)
- Providing five scholarships (\$1,000 each) to County-based students
- Annually assigning committee commitments per Councillor
- Advocating for increased provincial funding for water and wastewater projects

Chamber of Commerce Support

For 2025, Council has allocated a \$10,000 operating grant to the St. Paul & District Chamber of Commerce. The Elk Point Chamber of Commerce and the Mallaig Chamber of Commerce have each been allocated \$5,000 grants.

View the full 2025 Strategic Plan for *Governance & Council* on the [County website under 'Governance' > 'Strategic Plan'](#), Administration Strategies 1.1-1.13.

<div>  <div> County of St. Paul No. 19 Dept 11 - Legislative 2025 Final Operational Budget </div> </div>					
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:	-	-	-	-	-
Expenditures:					
BENEFITS - BUDGET ONLY	65,244.00	58,831.00	66,831.00	61,959.00	69,105.00
ELECT OFF-PER DIEM-REGULAR	148,390.00	140,609.44	148,250.00	101,833.00	134,387.00
ELECT OFF-PER DIEM-SUPERVISION	188,738.00	188,740.80	188,738.00	188,740.80	188,738.00
ELECT OFF-PER DIEM-CONVENTION	53,592.00	25,652.00	43,032.00	25,267.83	38,808.00
ELECT OFF-TAXABLE MILEAGE	7,082.00	7,064.74	7,082.00	13,321.60	8,402.00
SALARIES & WAGES	463,046.00	420,897.98	453,933.00	391,122.23	439,440.00
NON-TAXABLE MILEAGE (ELECT OFF)	36,152.00	27,121.18	36,152.00	33,701.48	35,233.00
TRAVEL EXPENSE-SUBSISTENCE	46,900.00	27,662.87	36,897.00	42,898.76	32,350.00
MEMBERSHIPS/REGISTRATIONS-GEN	29,400.00	13,225.09	29,400.00	12,829.21	22,400.00
Total Expenditures	575,498.00	488,907.12	556,382.00	480,551.68	529,423.00
NET OPERATING	(575,498.00)	(488,907.12)	(556,382.00)	(480,551.68)	(529,423.00)
BUDGET SURPLUS/(DEFICIT)	(575,498.00)	(488,907.12)	(556,382.00)	(480,551.68)	(529,423.00)

Culture

Regional Libraries

The County provides \$70,000 to the County of St. Paul Library Board, which allocates funds to both St. Paul and Elk Point Libraries and operates the Ashmont and Mallaig Libraries. The contribution helps to cover salaries and wages for Elk Point and St. Paul Library staff and operating expenditures.

The County also allocates \$70,760 to cover the Northern Lights Library System requisition – set on a per capita basis – with the remainder distributed between the Ashmont, Mallaig, Elk Point, and St. Paul libraries at the Board's discretion.

View all 2025 Strategic Plan updates for Libraries under *Governance & Council* on the [County website under 'Governance' > 'Strategic Plan'](#), Administration Strategy 1.10.

<div>  <div> County of St. Paul No. 19 Dept 74 - Libraries and Culture 2025 Final Operational Budget </div> </div>					
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
BRD/ORG GRNT/TRANSFER REC~D-GEN	-	563	-	2,502	-
COND PROV GRNT RECD-GEN	45,221	45,221	34,232	45,221	34,232
LGFF GRANT (previously MSI)	39,571	39,571	39,571	39,571	39,571
Total Revenue	84,792	85,355	73,803	87,294	73,803
Expenditures:					
SALARIES & WAGES	41,474	38,711	38,084	38,777	40,241
CONTRACTED & GENERAL SERVICES	2,750	374	2,750	472	1,200
MATERIALS, GOODS, SUPPLIES	28,750	26,786	42,150	24,572	42,150
EXTERNAL TSF (GRANTS PD)	160,690	160,690	162,724	161,725	140,760
BANK, INTEREST, OTHER	9,101	9,101	9,101	9,101	9,101
Total Expenditures	242,765	235,662	254,809	234,646	233,452
NET OPERATING	(157,973)	(150,307)	(181,006)	(147,352)	(159,649)
BUDGET SURPLUS/(DEFICIT)	(157,973)	(150,307)	(181,006)	(147,352)	(159,649)

General Admin & Corporate Services

Summary



Administration is responsible for providing a high level of support to the Chief Administrative Officer, who in turn provides support to Council and its committees. This department is responsible for finance; human resources; taxation & assessment; legislative services; and managing corporate records.

Through Administration, the County applies for grant opportunities to enhance services within the municipality and to provide job opportunities.

Asset Management

Integrated into core County operations, Asset Management ensures the County is making informed decisions for the replacement and maintenance of County infrastructure and other assets. The County's net financial assets as of December 31, 2024 are \$12,397,027. Our non-financial assets, not including tangible capital assets, are \$6,907,812. Our tangible capital assets are valued at \$114,753,508 at the end of 2024.

Asset Management processes are critical to support the development of long-term financial plans for the County. Understanding the scope and scale of the assets managed by the County and ensuring appropriate fiscal planning is critical to the sustainability of the County, creating more predictability for required revenue.

Long-term Financial Plan Toolkit

The Long-term Financial Plan Model, which assists the County with assessing future capital projects and how to pay for them sustainably, will be integrated into the new financial software currently being implemented at the County. This will simplify how staff can use the information from the toolkit to stay on track with a solid financial forecast.

An achievable long-term financial plan is key to supporting an appropriate asset management plan.

Protection of Privacy Act and the Access to Information Act

The County of St. Paul came under the previously known FOIP Act on October 1, 1995. In spring 2025, this will be replaced by the Protection of Privacy Act and the Access to Information Act. Both Acts received royal assent on December 5, 2024, and will continue to strike a balance between the public's right to know and the individual's right to privacy regarding records held by a public body.

The County continues to monitor for changes as they are provided by the Province and will update information and materials accordingly.

2025 Budget Highlights & Priorities

Administration is in the process of implementing new financial software, replacing the current software reaching its end of life. The implementation cost of \$261,225 was split over 2024 and 2025, with the 5-year service cost of \$330,486 divided into annual payments. The software will drastically streamline financial, budgeting, and asset management processes, assisting not only staff, but Council, vendors, and ratepayers as well. A budget software component will also be included, which will streamline the time and resources required to build and maintain current-year budget, provide forecasting future budget requirements, and create efficiency in creating and providing information to this budget narrative.

Additionally, the County will be moving to new GIS software. The current contract with Catalis will end in December 2025. Staff are working on transitioning to the new software, MRF, inputting data as road assessments are conducted. With this transition, the County will be able to utilize MRF's GPS technology to track equipment out on the road. This will help the County to better report on the work that's been completed, redirect units as needed based on their real-time locations, and monitor mileage to meet required maintenance periods.

Implement new financial software to replace the current software reaching its end-of-life.

Implement new mapping/GIS software to improve user experience.

Hold the 2025 Municipal Election following changes to the Local Authorities Election Act.

Complete Road Assessments and Traffic Count on specific roads to inform the Road Classification system and update General Municipal Servicing Standards.

Implementing Government Frameworks FARMER solution for online forms. Will consider expanding into other components in 2025.

Cross-training of staff, with the preparation of manuals and procedures for duties.

View the full 2025 Strategic Plan for *General Administration & Corporate Services* on the [County website under 'Governance' > 'Strategic Plan'](#), Administration Strategies 2.1-2.3 and 3.1-3.8.



County of St. Paul No. 19
Dept 12 - Administration
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	13,809	14,276	14,136	23,299	14,064
OTHER REVENUE/OWN SOURCES	53,041	57,680	45,597	79,686	65,207
EXTERNAL TSF (GRANTS REC~D)	361,797	338,462	347,095	425,016	101,775
REVENUE - OTHER SOURCES	336,262	590,190	436,808	469,608	480,790
Total Revenue	764,909	1,000,607	843,636	997,609	661,836
Expenditures:					
SALARIES & WAGES	1,609,428	1,773,190	1,669,140	1,710,714	1,817,597
CONTRACTED & GENERAL SERVICES	1,662,995	1,698,555	2,329,597	1,893,401	2,130,307
OTHER TRANSACTION, DISCOUNTS & UTILITIES	65,472	83,299	59,472	79,087	59,972
MATERIALS, GOODS, SUPPLIES	20,234	19,467	22,931	20,999	23,161
EXTERNAL TSF (GRANTS PD)	123,634	92,099	107,500	74,389	102,000
BANK, INTEREST, OTHER	106,500	76,786	105,500	76,448	129,700
	118,964	121,452	270,499	116,062	286,108
Total Expenditures	3,707,227	3,864,850	4,564,639	3,971,099	4,548,845
NET OPERATING	(2,942,318)	(2,864,242)	(3,721,003)	(2,973,491)	(3,887,009)
Tsfr FROM Reserve - Future Exp	(50,000)		(1,002,647)		(55,000)
Tsfr TO Reserve - Community Res	(2,500)		(2,500)		(2,500)
Tsfr FROM Reserve - Public Res LPAK	(33,000)				
Total Administration Budget	(2,856,818)	(2,864,242)	(2,715,856)	(2,973,491)	(3,829,509)
FA-ARO BUILDINGS	-	73,400	75,602		-
FA-BUILDINGS	-	-	-	-	75,000
Reverse Amortization	60,000	60,841	60,000	60,841	60,000
BUDGET SURPLUS/(DEFICIT)	(2,796,818)	(2,730,001)	(2,580,254)	(2,837,048)	(3,694,509)

Planning & Development

Summary

Planning & Development is responsible for providing customer-focused service in the administration of planning, development, safety codes, and environmental services, ensuring they are completed within the relevant requirements of provincial and municipal legislation. Services include:

- **A dedicated Planning & Development department** that manages development inquiries and approves Development Permits. The department also processes all statutory planning documents and amendments; processes all Certificates of Compliance; and provides planning advice to Council.
- **Subdivision** requests go through Municipal Planning Services (2009) Ltd.
- **Safety Code Permits** are issued through Superior Safety Codes Inc. and include building, electrical, gas, plumbing, and private sewage disposal system permits.
- **Authorization for a mooring structure (i.e. dock)** is an Alberta Environment and Protected Areas requirement, asking for a written Letter of Consent from the waterfront landowner (generally the County) before placement. A County Planning & Development Authority provides this letter at a \$50 administration cost to the resident in order for them to acquire the necessary permit.

Residents can visit the County website [[‘Planning & Development’](#) / [‘Permits & Applications’](#)] for more information on the permit processes and to see issued development permits within the County. Any person claiming to be affected by said developments will have an appeal period and can find instructions on how to do so on the published permits.

2025 Budget Highlights & Priorities

Finalize the joint Area Structure Plan with the Town of St. Paul, for the north side of the town into the County (funded by ACP Grants).

Process the Oncikiskwapawin Crossing Area Structure Plan

Re-survey Plan 527MC Block 1 at Vincent Lake (to have houses situated on lots) and re-survey Mallaig lots along Railway Avenue (to sell and consolidate lots).

Implement an online Development Permit application process through an online program.

Take part in a Regional Housing Strategy development with the Town of St. Paul, Town of Elk Point, and Summer Village of Horseshoe Bay (funded by ACP Grants).

View the full 2025 Strategic Plan for *Planning & Development* on the [County website under ‘Governance’ > ‘Strategic Plan’](#), Administration Strategies 5.1-5.4.



County of St. Paul No. 19
 Dept 66 - Planning and Development
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	1,268	625	997	625	625
OTHER REVENUE/OWN SOURCES	72,297	101,112	69,498	162,640	52,000
REVENUE - OTHER SOURCES	58,500	24,619	57,200	25,612	7,200
Total Revenue	132,065	126,356	127,695	188,877	59,825
Expenditures:					
SALARIES & WAGES	81,672	110,916	183,565	157,358	86,890
CONTRACTED & GENERAL SERVICES	193,594	123,476	163,500	128,212	119,500
MATERIALS, GOODS, SUPPLIES	252	-	100	-	-
Total Expenditures	275,518	234,392	347,165	285,570	206,390
NET OPERATING	(143,453)	(108,036)	(219,470)	(96,693)	(146,565)
BUDGET SURPLUS/(DEFICIT)	(143,453)	(108,036)	(219,470)	(96,693)	(146,565)

Economic Development

Summary

In 2024, the St. Paul-Elk Point (STEP) Economic Development Alliance conducted a Strategy Planning Project (funded by a SCOP grant) to identify key strategies for completing its work. Since these strategies have been implemented, STEP has been able to hone in on opportunities to support the Alliance's future growth, including (but not limited to):

- STRATEGY: Centralized Economic Development, aligning regionally on priorities and process
 - OPPORTUNITY: Seeking out multiple ACP grant opportunities, agreed upon by regional partners
- STRATEGY: Focus on Key Industry Sectors, which include agriculture, energy, tourism, manufacturing, and film
 - OPPORTUNITY: Obtain ACP grants related to tourism (Alberta Iron Horse Trail Staging Area Development Plans) and agriculture (Regional Agricultural Strategic Opportunity Assessment)
- STRATEGY: Investment Attraction, from site selection to lead generation and engagement
 - OPPORTUNITY: Obtain NRED grant for a feasibility study, "Re-Imagining the Windsor Salt Plant"
- STRATEGY: Partnerships and Advocacy, fostering local, regional, and provincial partnerships to advocate for regional priorities
 - OPPORTUNITY: Obtain an ACP Grant (Regional Waste Management Service Delivery) and RTSF Grant (Public Transportation Study) to explore options for more efficient regional approaches to service delivery

2025 Budget Highlights & Priorities

The 2025 Economic Development Budget includes funding for the full-time Economic Development Officer (currently contracted) and a full-time County employee. The budget will be reviewed annually as the department grows, including funds for grant matching, when necessary. The County's contribution for 2025 is approximately \$127,218 of the \$273,000 overall budget. The County manages the STEP partnership and invoices partners at year-end.

Seek out ACP and SCOP grants with regional partners.

Support Open Farm Days.

Finalize Winter Destination Strategy for Westcove.

Redevelopment of Windsor Plant site

Support Evergreen Waste Commission

View the full 2025 Strategic Plan for *Economic Development* on the [County website under 'Governance' > 'Strategic Plan'](#), Administration Strategies 6.1-6.4.



County of St. Paul No. 19
Dept 68 - Economic Development
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
EXTERNAL TSF (GRANTS REC~D)	102,643	132,643	131,940	157,182	145,782
Total Revenue	102,643	132,643	131,940	157,182	145,782
Expenditures:					
SALARIES & WAGES	35,000	32,593	69,055	49,630	70,000
CONTRACTED & GENERAL SERVICES	205,000	239,100	200,850	214,545	200,000
MATERIALS, GOODS, SUPPLIES	-	648	3,001	1,216	3,000
Total Expenditures	240,000	272,341	272,906	265,391	273,000
NET OPERATING	(137,357)	(139,698)	(140,966)	(108,209)	(127,218)
BUDGET SURPLUS/(DEFICIT)	(137,357)	(139,698)	(140,966)	(108,209)	(127,218)

Occupational Health & Safety (OH&S) / Emergency Management

Summary

Both OH&S and Emergency Management are shared regional departments between the County of St. Paul, the Town of St. Paul, the Town of Elk Point, and the Summer Village of Horseshoe Bay. The County continues to maintain its Certificate of Recognition (COR) as certified by the Alberta Municipal Health and Safety Association (AMHSA).

2025 Budget Highlights & Priorities

Expenses for the Regional OH&S Department are handled by the County and invoiced to our regional partners for their portion. Cost allocation is based on population, with the County paying 45% of the total cost. The Town of St. Paul manages Regional Emergency Management. Due to this, the County's OH&S budget includes its contribution to the Town of St. Paul for Emergency Management.

Hold Crisis Management tabletop exercises for the region.

Review existing policies against new OH&S Code requirements coming out in 2025.

Add "In Case of Emergency" (ICE) form to the current OH&S orientation presentation.

Coordinate Resilience training and AED Refresher training.

Perform competency assessment for grader operators.

Finalize electronic forms for Field Level Risk Assessments and Daily Tailgate Meetings.

View the full 2025 Strategic Plan for *Emergency Management* (Administration Strategies 7.1-7.2) and *Occupational Health & Safety* (Administration Strategies 8.1-8.7) on the [County website under 'Governance' > 'Strategic Plan'](#).

<div>  <div> County of St. Paul No. 19 Dept 24 - OHS and Regional Emergency Management 2025 Final Operational Budget </div> </div>					
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
EXTERNAL TSF (GRANTS REC~D)	125,058	118,069	141,058	128,370	134,289
Total Revenue	125,058	118,069	141,058	128,370	134,289
Expenditures:					
SALARIES & WAGES	196,971	199,176	209,802	210,103	214,714
CONTRACTED & GENERAL SERVICES	24,090	15,005	25,890	21,193	29,571
MATERIALS, GOODS, SUPPLIES	14,100	7,063	16,600	9,097	11,800
EXTERNAL TSF (GRANTS PD)	11,275	8,348	11,636	9,293	19,711
Total Expenditures	246,436	229,591	263,928	249,686	275,796
NET OPERATING	(121,378)	(111,522)	(122,870)	(121,316)	(141,507)
BUDGET SURPLUS/(DEFICIT)	(121,378)	(111,522)	(122,870)	(121,316)	(141,507)

Health Services

Summary

The Health Services budget reflects revenue for a lease agreement of the Ambulance Building acquired by the County when the St. Paul Ambulance Society dissolved their assets and transferred them to the County.

Expenses include building maintenance, as well as Doctor/Health Professional Recruitment for St. Paul and Elk Point. Additionally, this includes funding to STARS Air Ambulance, which the County has contributed to since 2016.

2025 Budget Highlights & Priorities

The County's budget for Doctor Recruitment is \$15,000 to cover the actual costs incurred for physician recruitment in St. Paul and Elk Point. In January 2025, Council provided \$7,500 in relocation support to a physician moving to the Town of Elk Point, contingent on a three-year contract.

In 2024, Council budgeted a flat rate of \$14,000 to contribute to STARS Air Ambulance for the 2024-2025 budgets. In 2025, this contribution amount was changed to a standing motion.

					
County of St. Paul No. 19					
Dept 25 - Health Services					
2025 Final Operational Budget					
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
RENTAL REVENUES-FACILITIES	34,286	35,429	34,286	34,429	34,286
Total Revenue	34,286	35,429	34,286	34,429	34,286
Expenditures:					
CONTRACTED & GENERAL SERVICES	11,800	1,507	6,500	5,573	6,850
MATERIALS, GOODS, SUPPLIES	-	-	-	-	-
EXTERNAL TSF (GRANTS PD) STARS & Dr RECRUITMENT	37,936	12,963	27,936	16,500	31,500
BANK, INTEREST, OTHER	3,520	3,520	3,520	3,520	3,520
Total Expenditures	53,256	17,990	37,956	25,593	41,870
NET OPERATING	(18,970)	17,438	(3,670)	8,836	(7,584)
REVERSE AMORTIZATION	3,520	3,520	3,520	3,520	3,520
BUDGET SURPLUS/(DEFICIT)	(15,450)	20,958	(150)	12,356	(4,064)

Public Works

Summary



Image: Range Road 95, 2020 Construction Program

Public Works provides direction and assistance in the planning and execution of major capital projects while ensuring a financial plan is in place to fund required infrastructure upgrades needed to accommodate the growth and long-term sustainability of municipal infrastructure.

Public Works is also responsible for the repair and maintenance of 2,029 kilometres of roadways per the *Traffic Safety Act*, Transportation Association of Canada, Provincial Legislation, and County of St. Paul standards.

2025 Budget Highlights & Priorities

Grants and Revenue

The County of St. Paul has been allocated \$1,566,121 for LGFF Capital funding and will be putting this toward maintenance equipment.

In subsequent years, funding will change at the same rate as the rate of change in provincial revenues from three years prior; this means, for 2026, the County can expect \$1,499,656 in Capital funding.

2025 LGFF Operating funding allocated to the County is \$226,672 and will be split between the Transportation (\$113,336), Parks (\$73,765), and Culture departments (\$39,571).

Other revenue sources for Public Works include:

- **Community Aggregate Payment (CAP) Levy**, which imposes a levy on all sand and gravel businesses operating in the County. The levy imposed is \$0.40 per tonne of sand and gravel shipped from any pit, as per provisions outlined in Bylaw 2020-28, used to offset infrastructure maintenance and community enhancement in the County. \$68,282.14 was collected in 2024, with \$20,484.64 allocated to the CAP Levy Fund and \$47,797.50 allocated back to the maintenance of roads. The fund is allocated by the CAP Levy Committee as capital grants.
- **Private Gravel Sales**, with stock built from the County's crushing operations. Orders open annually on March 1 and run until the fall (exact closing determined by weather).

Roadways

The 2025 Road Construction Program began on April 28, kicking off 7.8 kilometres of new road projects and 4.8 kilometres of 2024 clean-up (including erosion control and rock picking). Public Works will also conduct maintenance brushing throughout 2025 to preserve roadways.

Public Works will pursue and execute Road Use Agreements for the 2025 season, building off of previous years' success in achieving compliance and ensuring accountability for industrial road usage.

Maintenance & Equipment

While the Public Works' equipment mechanics and shop team continue to execute repairs efficiently to keep our light- and heavy-duty equipment running for a higher utilization rate, the County will be renewing some of our heavy equipment and vehicle fleet with the 2025 budget including the purchase of a track hoe, dozer, and a loader. Our crews are looking forward to using this new equipment to continue providing a high level of service.

Repairs to the Public Works HVAC system.

Purchase and replacement of a track hoe, dozer, and loader.

Minimize using equipment outside of warranty when possible and maximize resale of all equipment.

Proactively apply for Strategic Transportation Infrastructure Program (STIP) Grants for identified bridge files in 5-year plan.

Explore gravel sales inter-municipally and provincially.

View the full 2025 Strategic Plan for *Public Works* on the [County website under 'Governance' > 'Strategic Plan'](#), Public Works Strategies 1.1-1.4.



County of St. Paul No. 19
 Dept 32 - Public Works/Transportation
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	2,675,650	1,725,591	1,209,400	2,061,572	1,117,336
OTHER REVENUE/OWN SOURCES	25,000	54,910	20,000	20,642	20,000
EXTERNAL TSF (GRANTS REC~D)	4,040,920	3,952,070	2,790,267	2,568,282	2,305,500
REVENUE - OTHER SOURCES	350,000	351,849	320,000	212,531	230,000
Total Revenue	7,091,570	6,084,419	4,339,667	4,863,027	3,672,835
Expenditures:					
SALARIES & WAGES	6,064,645	6,150,792	6,070,818	5,906,699	5,955,223
CONTRACTED & GENERAL SERVICES	870,736	1,090,752	878,660	618,234	1,048,832
UTILITIES	112,200	100,163	123,420	96,794	116,600
MATERIALS, GOODS, SUPPLIES	5,597,220	6,586,325	5,580,338	4,033,611	5,857,638
EXTERNAL TSF (GRANTS PD)	16,500	15,582	20,000	66,307	16,500
BANK, INTEREST, OTHER	4,946,140	5,554,524	5,540,079	5,076,920	5,024,637
Total Expenditures	17,607,441	19,498,137	18,213,315	15,798,565	18,019,429
NET OPERATING	(10,515,871)	(13,413,718)	(13,873,648)	(10,935,538)	(14,346,593)
Capital:					
FA-ARO BUILDINGS		279,000	287,370		
FA-ENGINEERING STRUCTURES-GEN	4,301,160	1,942,666	4,958,179	1,569,808	2,575,629
FA-BUILDINGS			80,000		218,600
FA-MACHINERY & EQUIPMENT	2,713,500	2,283,988	1,768,000	1,767,000	1,513,000
FA-VEHICLES	533,479		308,000	289,567	610,000
FA-WORK IN PROGRESS	206,032	766,618	133,000	1,613,822	120,750
Capital Expense	7,754,171	5,272,272	7,534,549	5,240,197	5,037,979
Gravel Levy TO Reserve	200,000	83,869	100,000	68,282	60,000
Gravel Levy FROM Reserve	(105,000)	(58,708)		(47,798)	
Debenture - Paving	430,743	430,743	446,328	446,328	462,476
Capital Project Funding		(47,500)	(1,765,000)		
TOTAL PUBLIC WORKS BUDGET	(18,795,785)	(19,094,394)	(20,189,525)	(16,642,548)	(19,907,049)
REVERSE AMORTIZATION	5,200,000	5,181,124	5,300,000	5,162,635	5,300,000
EXCESS (DEFICIENCY)	(13,595,785)	(13,913,270)	(14,889,525)	(11,479,913)	(14,607,049)

2025 Capital Projects Approved:

Project # 3C2501 for Twp Rd 582 - Div.3	\$ 606,186
Project #2C2503 for RR 75 - Div. 2	\$ 892,710
Project #6C2504 for RR 102 - Div. 6	\$ 667,417
Project #1C2502 for RR 45 - Div.1	\$ 428,463
Bridge File 70661 (Emerg.) 75% STIP grant application	\$ 188,674
Garner Lake Boat Launch Replacement	\$ 198,775
WIP for 2024 Carryover projects (6C2206/6C2310/2BF6873)	\$ 134,910

Utilities

Summary

Water Services

The County of St. Paul purchases water from the Highway 28/63 Water Commission that delivers water to the Hamlets of Ashmont, Lottie Lake, and Mallaig. The County manages the water distribution in these hamlets. The County is also part of the Elk Point/St. Paul Regional Water Commission, which delivers water to County residents along the transmission line from the St. Paul Water Treatment Plant to Elk Point.

Wastewater Services

The County supplies wastewater service through collection systems to the Hamlets of Ashmont and Mallaig. A lagoon is also located at Whitney Lake for trucked waste only. Ashmont Lagoon is equipped with a wastewater receiving and metering station to receive trucked waste. The Mallaig Lagoon does not accept trucked waste.

We share a joint wastewater transfer station near Lafond with the County of Two Hills. This accommodates trucked waste from the Lac Sante area and reduces the distance private septage haulers need to travel to dump wastewater.

2025 Budget Highlights & Priorities

Lottie Lake, Ashmont, and Mallaig Project – LAM Water



In the 2024 Budget, the County included system and facility design elements – specifically for Lottie Lake, as this portion of the project was deemed the most critical. A completed design will ensure that we are shovel-ready should we receive funding from the Province.

As we near completion of the redesign of the Lottie Lake system

from Urban Systems, it was noted that there may be some cost savings for a new system within the hamlet. While the LAM Project is still extensive overall, this could mean the County may opt to move ahead with the Lottie Lake changes without additional funding needed by the Province.

In March 2025, at the Spring RMA Convention, the County of St. Paul's [resolution on water and wastewater infrastructure](#) funding passed, aiding in advocacy efforts to the Province. It is the County's hope that funding will be included in future budgets (as it was not in the Provincial 2025 Budget), which would help with the Mallaig and Ashmont design and rehabilitation.

Through this process, the County has learned that we are not the only rural municipality to be experiencing this issue and are also working with Urban Systems to learn about new technologies to lengthen the lifespan of our current system compared to rebuilding from new.

Lagoon Usage

The County is working with Alberta Environment and Protected Areas to extend the deadline for environmental approvals for Whitney Lake's wastewater effluent, which finished receiving treatment in 2024. Lafond usage is incredibly high, requiring weekly hauls to the Ashmont Lagoon to help keep levels down. Haulers are being asked to submit manifests for each delivery so the County can better track where the usage is coming from and adjust accordingly.

Completion of Lottie Lake distribution system design for the LAM Water project, ensuring the project is shovel-ready.

Collecting manifests from haulers to accurately track usage.

Hauling from lagoons as needed to ensure space.

Contract line flushing services

View the full 2025 Strategic Plan for *Utilities* on the [County website under 'Governance' > 'Strategic Plan'](#), Public Works Strategies 2.1-2.4.

<div>  <div> County of St. Paul No. 19 Dept 41 - Water 2025 Final Operational Budget </div> </div>					
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
UTILITIES FEES & BULK WATER SALES	453,189	447,734	553,916	551,734	552,916
Total Revenue	453,189	447,734	553,916	551,734	552,916
Expenditures:					
SALARIES & WAGES	158,649	186,799	167,841	196,231	178,193
CONTRACTED & GENERAL SERVICES	205,300	208,808	244,500	77,270	130,329
OTHER TRANSACTION, DISCOUNTS & UTILITIES	141,000	146,058	141,000	149,031	150,000
MATERIALS, GOODS, SUPPLIES	31,900	31,552	33,800	31,597	34,500
EXTERNAL TSF (GRANTS PD)	67,750	36,136	65,000	14,989	66,850
BANK, INTEREST, OTHER	37,200	27,022	41,200	32,722	41,504
Total Expenditures	322,228	320,272	321,126	303,175	319,990
NET OPERATING	(510,838)	(508,914)	(460,551)	(253,281)	(368,451)
Capital:					
FIXED ASSETS - CAPITAL ADM.	17,888	17,888	1,150,525	15,444	-
DEBENTURE - Outstanding Principal	36,970	36,972	38,074	38,074	39,218
Transfer FROM Reserve for Water Capital	-	-	(1,000,000)	(116,098)	(116,098)
Transfer TO Reserve for Water Capital	-	-	52,380	883,902	212,100
Total Water Budget	(565,696)	(563,774)	(701,530)	(1,074,603)	(503,670)
REVERSE AMORTIZATION	283,000	280,543	283,000	261,244	283,000
EXCESS (DEFICIENCY)	(282,696)	(283,231)	(418,530)	(813,359)	(220,670)



County of St. Paul No. 19
 Dept 42 - Sewer
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
UTILITY BILLING FEES	62,997	62,521	98,720	82,767	98,720
USER FEES-GENERAL LAGOON	9,000	8,891	-	2,500	2,500
Total Revenue	71,997	71,411	98,720	85,267	101,220
Expenditures:					
SALARIES & WAGES	21,153	23,534	29,293	25,784	23,759
CONTRACTED & GENERAL SERVICES	302,796	254,325	65,546	51,397	89,770
UTILITIES	22,300	24,320	24,460	24,313	24,900
MATERIALS, GOODS, SUPPLIES	23,058	6,569	24,000	35,711	23,000
BANK, INTEREST, OTHER	185,050	185,998	183,388	182,208	181,695
Total Expenditures	554,357	494,747	326,687	319,413	343,124
NET OPERATING	(482,360)	(423,335)	(227,967)	(234,146)	(241,903)
FA-BUILDINGS	-	-	10,000	-	-
Total Fixed Assets	-	-	10,000	-	-
DEBENTURE - Wastewater/Lagoons	(63,425)	(63,427)	(65,077)	(65,077)	(65,770)
Transfer FROM Reserve					
Transfer TO Reserve			24,720	24,720	24,720
Total Sewer Budget	(545,785)	(486,762)	(307,764)	(323,943)	(332,393)
REVERSE AMORTIZATION	157,500	157,500	157,500	157,500	157,500
BUDGET SURPLUS/(DEFICIT)	(388,285)	(329,262)	(150,264)	(166,443)	(174,893)

Airports

Summary

The County of St. Paul funds 50% of realized deficits for the Town of St. Paul Airport and collaborates with the Town for its maintenance and improvements. As of November 1, 2024, the County is the sole manager/funder of the Town of Elk Point Airport.

2025 Budget Highlights & Priorities

The 2025 budget includes the County's contribution of \$11,000 to help fund the Town of St. Paul budgeted deficit. The Town of St. Paul was successful in their grant application to assist with a mill and pave project at the Town of St. Paul Airport. At the end of 2024, the County submitted their required contribution to the Town in the amount of \$204,510.

With the acquisition of the Elk Point Airport comes the expense of \$40,000 to remove old lines, crack seal, survey and paint new lines – to remediate the NOTAMS and make the airport safer and more useable.

Transition of Elk Point Airport to a County operation

Mill and pave project with the Town of St. Paul

View the full 2025 Strategic Plan for *Airports* on the [County website under 'Governance' > 'Strategic Plan'](#), Public Works Strategy 4.1.

					
County of St. Paul No. 19					
Dept 33 - Airport					
2025 Final Operational Budget					
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
HANGAR RENT/MOBILE HOME RENT				1,000	7,500
Total Revenue				1,000	7,500
Expenditures:					
INSURANCE-GEN	1,100	670	-	121	750
CONTRACTED SERVICES-GEN (OTHER)	1,320	5,557	1,320	1,141	36,070
CONTRACTED & GENERAL SERVICES	2,420	6,227	1,320	1,262	36,820
EXTERNAL TSF (GRANTS PD)	39,347	17,743	260,742	219,556	8,000
Total Expenditures	41,767	23,969	262,062	220,819	44,820
NET OPERATING	(41,767)	(23,969)	(262,062)	(219,819)	(37,320)
BUDGET SURPLUS/(DEFICIT)	(41,767)	(23,969)	(262,062)	(219,819)	(37,320)

Parks and Recreation

Summary

The County of St. Paul operates four municipal campgrounds – Floatingstone, Lac Bellevue, Stoney Lake, and Westcove (at Vincent Lake). Online campground bookings open annually on March 1. The campgrounds are scheduled to open on May 16, 2025, and will remain open for the season until September 1.

Funding is provided to the Towns of Elk Point and St. Paul to assist with their recreational facilities also utilized by County ratepayers, which include the St. Paul swimming pool, the art buildings in both towns (e.g. St. Paul Visual Arts Centre and Elk Point Allied Arts Centre), campgrounds, arenas, curling rinks, soccer fields, skate and spray parks, golf courses, rec centres, trails, Reunion Station, and ball diamonds. This is done through Multi- and Bi-Lateral Recreation Agreements renewed in five-year terms. Additionally, the County assists local community groups running recreational facilities in our hamlets and at local community halls.

2025 Budget Highlights & Priorities

Camp Reservations, the online booking system the County had been using, was purchased by a US-based provider and notified the County in early 2025 that they would no longer accept bookings after April 30. The County took the opportunity to research the providers being used by our municipal neighbours and decided to transition to Let's Camp, a Saskatchewan-based company. The system went live for the County on April 23, and any bookings made from March 1-April 22 through Camp Reservations were transferred over.

With the ACP grant for the Regional Recreation Facility Assessment and Aquatic Study, STEP municipal partners are assessing the condition of the Elk Point Curling Rink, St. Paul Visual Arts Centre, and the St. Paul Aquatic Centre. This work will help to plan for renovations and upgrades to the Aquatic Centre as well as the replacement of the AG Ross facility in Elk Point.

As AG Ross is still in use within the Elk Point community, the Elk Point AG Ross Arena Operating Committee was successful in receiving an ACI grant for the Arena's ice plant. The County will contribute \$192,000 in matching funds, as noted within the grant application.

The County of St. Paul also provides funding to help offset the cost of operating the Mallaig arena; namely, \$12,000 for water/wastewater utilities and \$12,5000 towards insurance costs. The total amount funded to the Mallaig Ag Society was increased to \$100,000 in 2025.

Develop regional packages for campgrounds to promote facilities and activities.

Purchase higher-use items for the campgrounds in bulk.

Determine how to divide work between contractors and seasonal employees.

Transition from Camp Reservations to a new booking system.

View the full 2025 Strategic Plan for *Parks & Recreation* on the [County website under 'Governance' > 'Strategic Plan'](#), Community Services Strategies 1.1-1.3.

Cemeteries

Summary

The County of St. Paul Cemetery Committee has a mandate to assume responsibility concerning the management, planning, and maintenance of those cemeteries owned by the County. Though there are 33 cemeteries within the County of St. Paul, only 10 are currently owned and administered by the County. These cemeteries are:

- Elk Point Holy Eucharist Cemetery (south portion)
- Heinsburg
- Norberg
- Norwood
- Pochiaw
- Primula
- Staroseilski
- St. George's
- St. John's
- St. Michael.

2025 Budget Highlights & Priorities

The County provides all-season maintenance and operations to County-owned Cemeteries, including turf and roadway maintenance, horticulture services, landscaping restorations, and signage replacements (as needed).

As of 2024, revenue and expenses for Cemeteries fall under the Parks & Recreation budget.

Include cemeteries in summer mowing program.

Work with Government Frameworks to add records to Laserfiche system.

View the full 2025 Strategic Plan for *Cemeteries* on the [County website under 'Governance' > 'Strategic Plan'](#), Community Services Strategies 6.1-6.3.



County of St. Paul No. 19
 Dept 72 - Parks
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	250,800	283,707	254,000	317,062	269,000
EXTERNAL TSF (GRANTS REC~D)	73,765	81,505	73,765	73,765	73,765
Total Revenue	324,565	365,212	327,765	390,827	342,765
Expenditures:					
SALARIES & WAGES	212,788	147,018	177,551	224,859	249,258
CONTRACTED & GENERAL SERVICES	328,600	252,581	258,500	266,944	282,900
UTILITIES	50,050	31,892	67,945	38,073	34,500
MATERIALS, GOODS, SUPPLIES	77,000	102,340	88,000	97,425	79,000
EXTERNAL TSF (GRANTS PD)	854,483	843,081	854,483	879,881	1,097,755
BANK, INTEREST, OTHER	65,000	65,013	59,500	87,721	60,750
Total Expenditures	1,587,921	1,441,926	1,505,979	1,594,902	1,804,163
NET OPERATING	(1,263,356)	(1,076,714)	(1,178,214)	(1,204,075)	(1,461,398)
Capital:					
FA - Engineering Structures	33,000		200,000		
FA - Machinery & Equipment			34,000		
FA - Land Improvements			30,000		
Total Fixed Assets	33,000		264,000		
Transfer FROM Reserve	(33,000)	(33,000)			
Transfer TO Reserve					15,000
REVERSE AMORTIZATION	65,000	76,213	65,000	87,721	65,000
BUDGET SURPLUS/(DEFICIT)	(1,198,356)	(967,501)	(1,377,214)	(1,116,355)	(1,411,398)

Waste Management

Summary

Waste Management is responsible for the operation of six municipal transfer stations, two Class III landfills (in Ashmont and Mallaig), and numerous waste bin sites throughout the County. We also provide household waste and industrial/construction waste bin rentals to ratepayers. The County of St. Paul jointly owns and contributes towards the costs of transfer stations operated by the Town of Elk Point and the Town of St. Paul.

Waste from municipal transfer stations is hauled to the Evergreen Regional Waste Management Services Commission Regional Site, of which the County of St. Paul is a member.

The 'Take It or Leave It' buildings continue to be very popular at all six transfer stations.



2025 Budget Highlights & Priorities

Through the Regional Waste Management Service Delivery ACP grant (managed through the Town of St. Paul), the County and seven municipal partners are exploring a more efficient, regional approach to waste management service delivery. All partners are collectively involved in the Evergreen Regional Waste Management Services Commission and building on this involvement to evaluate new service delivery models.

Work on program delivery with Circular Materials under interim agreement.

Improve the Bin Site/Transfer Station location outline and mapping.

Determine rates for equipment use to run regional facilities.

Research the potential of building a new cell in the Elk Point area.

View the full 2025 Strategic Plan for *Waste Management* on the [County website under 'Governance' > 'Strategic Plan'](#), Community Services Strategies 2.1-2.3.



County of St. Paul No. 19
 Dept 43 - Waste Management
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	200,500	301,582	257,000	297,935	237,000
EXTERNAL TSF (GRANTS REC~D)	12,300	12,541	12,300	12,614	12,300
Total Revenue	212,800	314,124	269,300	310,549	249,300
Expenditures:					
SALARIES & WAGES	652,510	633,720	792,558	592,902	541,549
CONTRACTED & GENERAL SERVICES	175,590	179,973	175,200	194,760	401,862
MATERIALS, GOODS, SUPPLIES	214,800	223,633	221,630	182,792	140,794
EXTERNAL TSF (GRANTS PD)	248,702	240,533	269,844	267,436	280,938
BANK, INTEREST, OTHER	130,000	83,948	5,000	89,151	130,000
Total Expenditures	1,421,602	1,361,807	1,464,232	1,327,042	1,495,143
NET OPERATING	(1,208,802)	(1,047,683)	(1,194,932)	(1,016,493)	(1,245,843)
Capital:					
FA - Machinery & Equipment	45,215	-	-	-	5,000
FA - Vehicles	-	-	497,980	-	-
Total Capital	45,215	-	497,980	-	5,000
Transfer TO Waste Management Reserve	(120,000)	(120,000)	(170,000)	(120,000)	(81,000)
Transfer FROM Waste Management Reserve			497,980		
REVERSE AMORTIZATION	130,000	87,813	130,000	89,151	130,000
BUDGET SURPLUS/(DEFICIT)	(1,244,017)	(1,079,870)	(1,234,932)	(1,047,342)	(1,201,843)

Agricultural Services

Summary

Under the provincial *Agricultural Service Board Act*, the County of St. Paul Agricultural Service Board (ASB) aims to deliver programs that aid our local producers. This includes a rental program for equipment and live traps; dam removal and beaver reduction; plant and insect identification; and brushing agreements.

The ASB acts as an advisory body to assist Council and the Minister of Agriculture and Irrigation in ASB matters of mutual concern; to advise on, enforce, help organize, and direct weed and pest control, as well as soil and water conservation programs; and assist in the control of livestock disease under the *Livestock Diseases Act*.

Controlling noxious, nuisance weeds and brush along roadways and municipally-controlled lands is a priority, as well as working with producers to eliminate weed and pest infestations on private land. This includes checking canola fields for clubroot and educating producers on disease prevention.

2025 Budget Highlights & Priorities

The ASB is partially funded through a provincial grant, with the County's 2025 Conditional Grant allocation expected to be \$166,247.

The County's ASB is continuing its partnership with the Lakeland Agricultural Research Association (LARA) to provide education and support to local agriculture producers. To better support LARA's services, the County has committed to a 3-year funding agreement, providing \$70,000 per year starting in 2025.

With the County as the fund manager, STEP is utilizing an ACP grant to complete a Regional Agricultural Strategic Opportunity Assessment. The project aims to create a comprehensive inventory of agricultural assets in the St. Paul–Elk Point region across nine priority areas, including feedstock, value-added production, local food, agri-retail, tourism, research, logistics, land, and marketing. Through stakeholder engagement, the project will identify existing assets and business linkages, conduct an opportunity assessment, and develop targeted marketing materials to support future agricultural development and investment in the region.

Education on road spraying and mowing programs, club root, and the training required to conduct an agricultural program.

Host both a Spring and Fall Beaver Reduction Program.

Trial use of weed tracking software for better reporting.

Explore experimental equipment to include in the equipment rentals program.

View the full 2025 Strategic Plan for *Agricultural Services* on the [County website under 'Governance' > 'Strategic Plan'](#), Community Services Strategies 3.1-3.3.



County of St. Paul No. 19
 Dept 62 - Agriculture Services
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	3,600	7,026	3,900	4,135	3,100
OTHER REVENUE/OWN SOURCES	4,400	6,663	5,400	7,011	5,350
EXTERNAL TSF (GRANTS REC~D)	167,385	166,247	166,247	166,247	166,000
Total Revenue	175,385	179,936	175,547	177,393	174,450
Expenditures:					
SALARIES & WAGES	395,075	400,233	431,443	382,471	281,298
CONTRACTED & GENERAL SERVICES	137,500	126,875	151,487	163,197	161,250
MATERIALS, GOODS, SUPPLIES	368,500	310,933	374,500	261,550	322,000
BANK, INTEREST, OTHER	78,000	76,192	71,000	94,266	78,000
Total Expenditures	979,075	914,234	1,028,430	901,484	842,548
NET OPERATING	(803,690)	(734,298)	(852,883)	(724,091)	(668,098)
Capital:					
Capital Expense	-	-	40,000	-	6,000
Total Fixed Assets	-	-	40,000	-	6,000
REVERSE AMORTIZATION	78,000	64,722	78,000	60,674	78,000
EXCESS (DEFICIENCY)	(725,690)	(669,576)	(814,883)	(663,417)	(596,098)

Fire Services

Summary

Fire Services for the County of St. Paul include fire suppression, rescue, fire prevention, and investigation. The County pays 75% of the operating costs for the Elk Point Fire Department; 50% of the operating costs of the St. Paul Fire Department; all costs associated with the Ashmont and Mallaig Fire Departments; and honorariums to each hall.

Services also include the electronic Fire/Burn Permit System. Residents who apply for a permit can expect approval within two business days. Approved permits are sent via email as a PDF attachment and are valid for 14 days from the issue date. Approvals are subject to any fire advisories, restrictions, and bans in place.

2025 Budget Highlights & Priorities

With the approved purchase of three new fire pumpers for the Elk Point, St. Paul, and Mallaig departments in the 2024 budget, the County is expecting delivery for the new units in mid-2025.

Additionally, Public Works mechanics were able to build two brush trucks (Rapid Fire Apparatus) for the Elk Point and Ashmont fire departments. The County determined that it was more cost-effective to put together, program, and outfit the trucks internally than it would have been to purchase an outfitted truck outright, due to inflation over recent years. The mechanics who completed the work – Baxter Bailey (L) and Dave Thomson-Topping (R), in the below photo – are also volunteer firefighters in the County, meaning they could program and outfit the trucks to best suit the needs of the volunteer departments.



Develop policy with Fire Chiefs for aligned remuneration and call tracking.

Promote volunteer opportunities and training hours per department.

Align use of similar or same equipment across departments.

View the full 2025 Strategic Plan for *Fire Services* on the [County website under 'Governance' > 'Strategic Plan'](#), Community Services Strategies 4.1-4.5.



County of St. Paul No. 19
 Dept 23 - Fire Services
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	37,000	72,861	37,000	100,290	47,000
OTHER REVENUE/OWN SOURCES	-	-	-	-	-
EXTERNAL TSF (GRANTS REC'D)	13,720	84,778	268,033	9,185	56,620
REVENUE - OTHER SOURCES	-	413	-	-	-
REVENUE	50,720	158,053	305,033	109,475	103,620
Expenditures:					
SALARIES & WAGES	42,320	40,359	38,960	75,386	96,562
CONTRACTED & GENERAL SERVICES	176,621	149,467	329,480	263,249	236,929
UTILITIES	24,000	24,804	24,000	24,711	24,000
MATERIALS, GOODS, SUPPLIES	87,000	94,680	113,175	409,896	95,203
EXTERNAL TSF (GRANTS PD)	432,958	442,141	396,487	408,377	415,260
BANK, INTEREST, OTHER	224,095	225,343	218,653	221,404	213,015
Total Expenditures	986,994	976,795	1,120,755	1,403,022	1,080,969
NET OPERATING	(936,274)	(818,742)	(815,722)	(1,293,547)	(977,349)
Capital :					
FA-ARO BUILDINGS	-	36,750	-	-	-
FA-MACHINERY & EQUIPMENT	350,000	-	370,000	-	1,854,791
FA-VEHICLES	-	-	409,313	-	-
Total Fixed Assets	350,000	36,750	779,313	-	1,854,791
Transfer FROM Reserve	(350,000)	(386,750)	(779,322)	(467,047)	(1,801,901)
Transfer TO Reserve	263,000	263,000	500,000	500,000	500,000
Debenture - Firehalls	150,396	155,837	155,837	155,837	161,476
REVERSE AMORTIZATION	190,000	190,378	190,000	191,778	190,000
BUDGET SURPLUS/(DEFICIT)	(1,159,670)	(697,201)	(1,281,550)	(1,290,559)	(1,501,714)

Enforcement

2025 Budget Highlights & Priorities

The requisition for Provincial Policing sits within the Enforcement Department. The County will be required to contribute \$507,728 in 2025. A rate model review is expected to be completed by the Province in late 2025, which will affect 2026 and future budgets.

Bylaw Enforcement

A new position has been created in the County – a Municipal Enforcement & Parks Coordinator. Outside of their Parks duties, the Coordinator's Bylaw Enforcement responsibilities include:

- Responding to and investigating complaints and alleged breaches of bylaws;
- Issuing and serving orders, notices, tickets, summons, subpoenas, and information; and
- Assisting in the prosecution of bylaw breaches, including gathering evidence, ensuring the attendance of witnesses, attending court, and providing evidence as required.

Moving from contracted bylaw services to a full-time Municipal Enforcement & Parks Coordinator.

Evaluate equipment for dog control.

Share most common bylaw offenses and how they can be mitigated for resident learning.

View the full 2025 Strategic Plan for *Bylaw Enforcement* on the [County website under 'Governance' > 'Strategic Plan'](#), Community Services Strategies 5.1-5.2.

					
County of St. Paul No. 19					
Dept 21 - Enforcement					
2025 Final Operational Budget					
	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:					
SALES & OTHER USER CHARGES	2,000	1,650	2,000	3,476	2,000
Total Revenue	2,000	1,650	2,000	3,476	2,000
Expenditures:					
CONTRACTED & GENERAL SERVICES	97,400	60,931	85,000	49,697	64,599
MATERIALS, GOODS, SUPPLIES	500	-	500	-	8,500
EXTERNAL TSF (GRANTS PD)	500,728	442,554	500,728	362,742	500,728
Total Expenditures	598,628	503,485	586,228	412,439	573,827
NET OPERATING	(596,628)	(501,835)	(584,228)	(408,964)	(571,827)
BUDGET SURPLUS/(DEFICIT)	(596,628)	(501,835)	(584,228)	(408,964)	(571,827)

Regional Family & Community Support Services (FCSS)

Summary

FCSS is a unique 80/20 funding partnership between the Alberta government and a municipality. The FCSS program receives its mandate from the Family and Community Support Services Act and Regulations; FCSS philosophy believes that self-help contributes to a sense of integrity, self-worth, and independence. Programs developed are intended to help individuals adopt healthy lifestyles, improve their quality of life, and build capacity for potential crisis situations.

Within the parameters of the FCSS Act and Regulation, each municipality or Métis Settlement determines how the FCSS funding they receive should be allocated to best meet the needs of their community. Local FCSS Programs are part of the larger provincial program that collectively helps to ensure that Albertans have access to a strong network of prevention supports.

The Regional FCSS partnership between the County of St. Paul, the Town of St. Paul, and the Town of Elk Point enhances FCSS' ability to increase efficiencies, streamline processes, and provide consistent services for the regional communities. Services are available at 5002 51 Avenue, St. Paul, and 4906 48 Street, Elk Point. FCSS programming is run year-round.

2025 Budget Highlights & Priorities

The County's contribution to FCSS for 2025 is \$53,124 County Council has increased this contribution by another \$30,000 in 2025 to help fund the Family School Liaison Worker Program offered by the St. Paul Regional Education Division.

Update FCSS Impact Tool to increase awareness of preventive programming (locally and provincially).

Use Provincial "Chart Outcomes and Indicators" to assess program offerings and events.

Promote programs for youth, including 'Welcome Baby', 'Tot Time', 'Home Alone', babysitting courses, Camp Sunshine and other summer camps, and after-school programming at youth drop-in centres.

Promote local volunteers with Volunteer Appreciation Night, Volunteer Week, and Caring Cups.

Promote programs for community well-being, including Community Counselling, Volunteer Income Tax Program, information and awareness nights, and First Responder mental health events.

Promote programs for seniors, including Meals on Wheels, Seniors' Week, Alberta Seniors Benefits applications, and Snow Angels sidewalk shovelling program.

View the full 2025 Strategic Plan for FCSS on the [County website under 'Governance' > 'Strategic Plan'](#), Community Services Strategies 7.1-7.7.



County of St. Paul No. 19
 Dept 51 - Regional FCSS
2025 Final Operational Budget

	Budget 2023	Actual 2023	Budget 2024	Actual 2024	Budget 2025
Revenue:	-	-	-	-	-
Total Revenue	-	-	-	-	-
Expenditures:					
Regional FCSS Contribution	53,701	52,969	53,446	53,124	53,124
St. Paul Education - FSWL Contribution	30,000	30,000	30,000	30,000	30,000
Total Expenditures	83,701	82,969	83,446	83,124	83,124
NET OPERATING	(83,701)	(82,969)	(83,446)	(83,124)	(83,124)
BUDGET SURPLUS/(DEFICIT)	(83,701)	(82,969)	(83,446)	(83,124)	(83,124)

Capital Equipment – All Departments

<u>2025 Summary of Council- Approved Asset Purchases</u>		
Dept 12 Administration		
Roof of Administration Office	\$	75,000.00
Dept 23 Fire:		
Work In Progress at YE 2024 \$423,786/3 = \$141,262 each	\$	423,786.00
EPFD Pumper cab & chassis (30% @ 123,333)	\$	600,363.50
SPFD Pumper cab & chassis (30% @ 123,333)	\$	600,363.50
MFD Pumper cab & chassis (30% @ 123,333)	\$	600,363.50
<i>Expected delivery July 2025 not 2026</i>		
Replacement equipment reserve contribution	\$	(500,000.00)
Dept 32 Public Works:		
JD 250 Track Hoe	\$	400,000.00
Gravel Pup	\$	70,000.00
D-3 Dozer	\$	250,000.00
220 Loader - pit loader **	\$	793,000.00
Gravel Truck/Plow	\$	450,000.00
1-Ton Pickup	\$	75,000.00
Tandem belly dump	\$	85,000.00
2026 Grader replacement reserve contribution	\$	(500,000.00)
HVAC Shop	\$	100,000.00
Dept 41 Water Supply		
Contribution to Capital replacement from 2024 UT billing	\$	(52,380.00)
Dept 42 Sewer		
Contribution to Capital replacement from 2024 UT billing	\$	(24,720.00)
Dept 43 Waste Management:		
2 @ 8 yd bins	\$	5,000.00
Contribution to Capital Replacement Reserve - truck and bins	\$	(81,000.00)
Dept 62 ASB:		
Day Use Box (dynamite)	\$	6,000.00
Dept 72 Parks:		
Contribution to Capital Equipment Reserve	\$	(15,000.00)

Transparency to Ratepayers

The County of St. Paul continuously works to maintain transparency with ratepayers and build an understanding of how your tax dollars are spent. We encourage you to follow our progress through the following:

- Review our [2024 Financial Statement \('Governance' > 'Financial Statements'\)](#)
- Follow our Operational Updates for our Strategic Plan (['Governance' > 'Strategic Plan', select 2025](#))
- [Contact your Councillor](#) and ask about Budget priorities for your Division
- Attend our Council and Public Works meetings, in person at the Administration Office (5015 49 Avenue, St. Paul) or streamed online through our [YouTube channel](#).

We thank you for your continued support and look forward to sharing more.

Contact Us

780-645-3301

countysp@county.stpaul.ab.ca

